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AFRICA

Country	Project name • Financed by	Year
Egypt	Strengthening of Mental Health Services in Egypt • Ministry for Foreign Affairs	2009–2014
	Appraisal of a Medical Equipment Project of the Ministry of Health and Population of Egypt • Ministry for Foreign Affairs of Finland	2007
	Monitoring and evaluation of the Egypt Health Sector Reform Program • World Bank	2003
	Development of District and Governorate Level Health Plans in Menofia and Sohag Governorates in the Arab Republic of Egypt • World Bank	2001
	Sectoral Analysis Mission on Health Sector Cooperation between Governments of Egypt and Finland • Ministry for Foreign Affairs of Finland	1997
Ethiopia	Development project on poverty monitoring and evaluation systems in Ethiopia • Ministry for Foreign Affairs of Finland	2009–2012
Ghana	Support to Blood Transfusion Services in Ghana • Nordic Development Fund (NDF)	2004
Guinea	Evaluation of the NGO Indigo Project in Mali Province • Ministry for Foreign Affairs of Finland	2000
Kenya	Identification of the Health Sector Project • Ministry for Foreign Affairs of Finland	1996
Lesotho	Health Systems Strengthening Technical Assistance • Millennium Challenge Corporation (MCC)	2009–2013
	Support for the Lesotho Health Sector Reform • European Union/8 th Development Fund	2002–2005
Libya	Technical assistance assignment for a rapid assessment with recommendations for strengthening of PHC delivery system and services and developing mental health care services in the post-conflict situation in Libya • Ministry for Foreign Affairs of Finland	2012
Malawi	Mid-term evaluation of the Lungwena Training Health Centre Project • Ministry for Foreign Affairs of Finland	1996
Mozambique	Study to Evaluate the Approaches to Supporting Health Sector Development at Provincial Level in Mozambique 2001 - 2005 • Ministry for Foreign Affairs of Finland	2005
	Follow-up of the Development of the Sector-Wide Approach in Health in Mozambique • Ministry for Foreign Affairs of Finland	2000–2002
	Appraisal of the Manica Province Integrated Health Project, phase II • Ministry for Foreign Affairs of Finland	1998
	Mid-term review of the Manica Province Integrated Health Project • Ministry for Foreign Affairs of Finland	1997
Namibia	Strengthening the School Health Programme in Namibia • Ministry for Foreign Affairs of Finland	2012–2015
	Namibian HIV/AIDS Response Capacity Development Project • European Union / 9 th EDF	2004–2008

	Appraisal of and technical assistance to the preparation of the project Replacement of Medical Equipment in Government Health Facilities in Namibia <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2004–2006
	Evaluation of the Support to Namibian Fight against HIV/AIDS among Children and Adolescents <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2002
	Health and Social Sector Support Programme, phase II <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2000–2004
	Health and Social Sector Support Programme, phase I <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1995–2000
	Mid-term review of the Engela Area Integrated Health Project <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1995
Somalia	Review of the Phase II of the Project <i>Institutionalizing Health Care Improvement through Temporary Returns of Somali Health Professionals from Finland</i> (MIDA FINNSOM Health) and assessment and restructuring of the draft Project Document for Phase III <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2013 and 2014
South Africa	Appraisal of the Health Sector Projects <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1996
	Planning of the Health and Nutrition Projects <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1995
Tanzania	NGO Quality Performance and Collaboration Improvement through Capacity Building, planning and analysis phase <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2001–2002
	Organiser of the NGO Forum on Primary Health Care <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1998
Zambia	Social Protection for Informal and Rural Economy Workers <ul style="list-style-type: none"> Ministry of Foreign Affairs 	2017-2020
	Implementation of the Support for Social Sector <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1992–1996

ASIA

Country	Project name <ul style="list-style-type: none"> Financed by 	Year
Bangladesh	Evaluation of the Review of Institutional Capacity of Finnish NGO Free Foreign Mission <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1994
China	Finnish Concessional Credit Projects in the Health Sector in China, fact finding and review mission <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2006
	Appraisal of Guyiang Hospital Equipment Project <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2006
	Appraisal of three Health Sector Project Proposals (hospital equipment) in China <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1999
	Identification and appraisal of the Health Programme in China <ul style="list-style-type: none"> European Union 	1997
	Appraisal of the Dalian Medical Equipment Project <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1996
	Appraisal of the Shanghai Blood Centre <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1996
	Appraisal of the Upgrading the Standard of the Breast Cancer Prevention and Diagnostic Equipment for Detecting in the Early Stage and Reducing Mortality <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1994
Indonesia	Appraisal of a concessional credit project "Strengthening of Teaching Hospitals in Indonesia" <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2008

Kyrgyz Republic	Social Sphere Capacity Building in Kyrgyz Republic <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2014-2016
	Kyrgyzstan-Finland Lung Health Programme, Assessment Report of the need for continuation <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2005
	Kyrgyzstan-Finland Lung Health Programme, Mid-Term Review and Monitoring <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2004
	Appraisal of Finland–Kyrgyzstan Lung Health Programme Proposal <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1999
Mongolia	Institutional Technical Assistance Contractor for the Prevention and Control of Major Non-Communicable Diseases and Injuries <ul style="list-style-type: none"> Millennium Challenge Corporation (MCC) 	2009–2013
	Strengthening Policy for Social Security Reform <ul style="list-style-type: none"> Asian Development Bank (ADB) 	2002–2003
	Mongolia Health Sector Development Programme <ul style="list-style-type: none"> Asian Development Bank (ADB) 	1998–2003
	National Policy, Strategies and Actions in Oral Health Care with the Ministry of Health of Mongolia/project planning, support, consultation <ul style="list-style-type: none"> Fida International (former Finnish Free Foreign Mission) 	1996–1997
Philippines	Mid-term review of the ARIVAC-project <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2001
Sri Lanka	Appraisal of Sri Lanka Hospital Equipment Project <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2001
	Evaluation of Colombo General Hospital Rehabilitation and Kandy District Water Supply and Sanitation Projects <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1994
Tajikistan	Technical Assistance to the Ministry of Health and Social Protection <ul style="list-style-type: none"> EU, Development Cooperation Instrument 	2015-2018
Thailand	Evaluation of the Review of Institutional Capacity of Finnish NGO Free Foreign Mission <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1994
Vietnam	Concessional Credit Health Sector Review, Project Portfolio Development and Management <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2009
	Appraisal of Viet Tiep Hospital Equipment Project <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2004
	Concessional Credit Project Portfolio Development and Management in Health Sector, review mission <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2004
	Child Health Care Project in Nghê An Province in Vietnam; Re-planning of the second phase <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2002
	Implementation of the Support to Child and Maternal Health Care Development in Nghê An Province, extended first phase <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1997–1999
	Identification and planning of the Support to Nghê An Paediatric Hospital <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1996

EUROPE

Country	Project name Financed by	Year
Albania	Support to the Development of Alternative Dispute Resolutions in Albania <ul style="list-style-type: none"> EU Twinning 	2015-2017
	Qualification of Staff of the Health Insurance Institute <ul style="list-style-type: none"> EU Phare Consensus 	1999
Baltic Sea Region	Task Force on Communicable Disease Control in the Baltic Sea Region, Primary Health Care Group <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2001–2004
Barents Region	Promotion of Good Practices in the Work against HIV and Tuberculosis in	2013–

	the Barents Region • Ministry for Foreign Affairs of Finland	2015
	Development of a new collaboration programme for the Barents Euro-Arctic Council's Joint Working Group on Health and Related Social Issues • Ministry of Social Affairs and Health of Finland	2015
	Planning and Coordination of the Barents HIV/AIDS Programme • Ministry for Foreign Affairs of Finland	2004–2012
Bosnia–Herzegovina	Project Planning Mission for the Social Sector Development in Bosnia and Herzegovina • Ministry for Foreign Affairs of Finland	2004
	Technical Assistance to Support the Health Financing and Health Information System in Bosnia–Herzegovina • EU Phare	1998–1999
	Programme-planning mission on Support to Social Sector in Bosnia–Herzegovina • Ministry for Foreign Affairs of Finland	1998
	Fact-finding mission on Social Sector Support to Bosnia–Herzegovina • Ministry for Foreign Affairs of Finland	1997
Bulgaria	Facilitating the Transition from Institutionalized Mental Health Care to a Model of Community Psychiatry • EU Phare Twinning	2005–2006
Croatia	Support to the Gender Equality • EU Twinning	2016–2017
	Rising the knowledge and skills of nurses and midwives and harmonization educational curricula with Directive • EU Twinning light	2011
Czech Republic	Strengthening of the Czech Social Security Administration (CSSA) capacity in the field of social security coordination, especially pensions and legislation applicable • EU Twinning light	2009
	Testing the Preparedness for the Application of EC Social Security Legislation • EU Phare Twinning	2002–2003
Estonia	Implementation of the Support to Social Care in the Community • EU Phare	1996–1998
Estonia, Latvia, Lithuania	Country analysis and project identification of the Baltic Health Sector Study • International Finance Corporation	1998
Finland and EU	Attractive Finland – promotion of professional mobility in health care • EU, European Social Fund ESF	2008–2010
Greece	Technical support to assess needle and syringe programme services in Greece • EU, European Centre for Disease Prevention and Control (ECDC)	2012–2013
Hungary	Health and Safety at Work • EU Phare Twinning	2001–2002
Kosovo	Further Strengthening the Correctional and Probation Services in Kosovo • EU Twinning	2017–2019
	Fight against Homophobia and Transphobia in Kosovo • EU Twinning	2014–2016
	Strengthening and modernising the forensic medicine services in Kosovo • EU IPA	2014–2017
	Strengthening Readmission and Sustainable Reintegration in Kosovo • EU Twinning	2013–2015
	Establishment of Kosovo Forensic Psychiatry Institute • EU IPA	2012–2013
	Project Inception Mission: Final Phase of the Finnish Support to Disability Sector • Ministry for Foreign Affairs of Finland	2005
	Project Planning Mission: Final Phase of the Finnish Support to Disability Sector • Ministry for Foreign Affairs of Finland	2004
	Evaluation of the Finnish Support to the Disability Sector in Kosovo • Ministry for Foreign Affairs of Finland	2003–2005

	Consulting Services for the Institutional Strengthening of Department of Social Welfare <ul style="list-style-type: none"> World Bank, International Development Association (IDA) 	2003–2004
	Planning of the Continued Support to Nurse Training in Kosovo <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1999
Latvia	Latvia Twinning Project on Co-ordination of Social Security Schemes <ul style="list-style-type: none"> EU Phare Twinning 	2000–2003
	Implementation of the Reform of Social Services in Latvia <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1999–2000
	Health Reform in Latvia: Elaboration of Guidelines for Primary Health Care <ul style="list-style-type: none"> World Bank 	1998–1999
	EU Accession-related Support to Social Protection Reform in Latvia <ul style="list-style-type: none"> EU Phare 	1997–1998
	Measures for Enhancing Social Integration of the Disabled in Latvia <ul style="list-style-type: none"> EU Phare/Consensus 	1996–2001
	Implementation of the Quality Improvement of Health Care in Latvia: Pilot Project on Cardiovascular Diseases <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1996–1998
	Assistance to Support Restructuring of Pharmaceutical Sector <ul style="list-style-type: none"> EU Phare 	1996–1998
	Lithuania	Assistance to Support Health Finance Restructuring <ul style="list-style-type: none"> EU Phare
Fiscal Policy Formation and Public Finance Sustainability in the Light of Ageing Population <ul style="list-style-type: none"> EU Twinning light 		2007
The former Yugoslav Republic of Macedonia	Further strengthening the capacities for effective implementation of the acquis in the field of air quality <ul style="list-style-type: none"> EU Twinning 	2015–2017
Moldova	Support to the Ministry of Health <ul style="list-style-type: none"> EU Tacis 	2001–2003
	Reform of Moldavian Social Protection System <ul style="list-style-type: none"> EU Tacis 	1997–1999
Northern Europe	Northern Dimension Partnership in Public Health and Social Well-being, Preparation of the new NDPHS Strategy 2020, chairing the Strategy Working Group on behalf of the Ministry of Health and Social Affairs of Finland <ul style="list-style-type: none"> Ministry of Social Affairs and Health of Finland 	2014–2015
	Northern Dimension Partnership in Public Health and Social Well-being, Expert Group on HIV/AIDS and associated infections <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2004–2015
	Preparation of the Northern Dimension Partnership Programme in Public Health and Social Wellbeing <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2002–2003
Romania	Support for the completion of the integrated mental health service system <ul style="list-style-type: none"> EU Twinning 	2009–2010
	Strengthening the integrated system of medical, psychological and social care for drug users in Romania <ul style="list-style-type: none"> EU Twinning 	2008–2009
	Assessment and regulation of the child day care services in Romania <ul style="list-style-type: none"> EU Phare Twinning 	2007
	Assistance for the monitoring the implementation of the Romanian Joint Inclusion Memorandum by the Ministry of Labour, Social Solidarity and Family, 2006–2007 <ul style="list-style-type: none"> EU Phare Twinning 	2006–2007
	Social Services Institution Building in Romania <ul style="list-style-type: none"> EU Phare 	2003–2005
Republic of Karelia, Russian Federation	Functional Families - Evidence-Based Welfare Models for Family Work in Finland and Karelia <ul style="list-style-type: none"> EU ENPI CBC Karelia 	2013–2014
	HIV Prevention among Reproductive-Aged Women in Karelia <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2010–2012

	Dissemination of the “Together against substance misuse” -program in the Republic of Karelia and its implementation in the further education of teachers <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2009–2010
	Support to Social Work Addressing Families and Children in the Republic of Karelia, <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2007–2009
	Support to the implementation of the Health Promotion Policy in the Republic of Karelia, <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2007–2009
	Prevention of HIV infection in the Republic of Karelia <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2007–2009
	Together against tobacco and alcohol – a community program to prevent alcohol consumption and smoking among youth <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2006–2008
	Support to the Resource Centre for Developing Social and Health Services in the Republic of Karelia <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2004–2006
	Promotion of Healthy Lifestyle and Social Wellbeing of Young People <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2004–2006
	Health Promotion and Disease Prevention in the Framework of Primary Health Care <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2004–2006
	The Updating Training of the Personnel in the Rehabilitation Centres for Disabled Children in the Republic of Karelia in Russia <ul style="list-style-type: none"> Nordic Council of Ministers 	2002–2004
	Evaluation of the Project on HIV prevention in the Republic of Karelia <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2003
	Improving Communicable Disease Control in Rural Areas of the Republic of Karelia under Conditions of Primary Health Care's Shift to General Practice <ul style="list-style-type: none"> Baltic Sea Task Force (Norway) 	2002–2004
	Development of Social and Health Care in the Republic of Karelia under Changing Conditions <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2001–2003
	Support to the Implementation of Social and Health Care Reforms in Republic of Karelia <ul style="list-style-type: none"> EU Tacis 	1997–1999
	Identification Report for the Development of Public Health Care Services on the Valaam Islands, Lake Ladoga <ul style="list-style-type: none"> Administrative Board for County of Turku and Pori, Finland 	1997
	Support in the Implementation of Social and Health Care Reforms in the Republic of Karelia <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1995–2000
Russian Federation	Thematic Programme for Health Promotion and Prevention - Mobilizing Resources for Better Response: Immunodeficiency virus and associated infections (HIV&Co) <ul style="list-style-type: none"> Nordic Council of Ministers 	2017-2018
	Development of Low Threshold Services in the Leningrad Region, <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2010–2012
	Support to Independent Living, Social Integration and Employment of Persons with Disabilities in the City of Saint Petersburg <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2008–2010
	Promotion of Health Education in Child Care institutions in St. Petersburg and Leningrad Oblast <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2007–2009
	Psychological and social support to HIV infected women in Leningrad Oblast <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2007–2009
	SIHLWA Northwest Russia Stakeholder Analysis <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2008–2009

	Strengthening Inter- Sectoral action to fight drug abuse and drug related harm in Murmansk Region <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2008–2009
	Development of quality improvement system in primary care in St. Petersburg <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2007–2009
	Development of low threshold services in Murmansk Region <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2005–2010
	Strengthening of municipal anti-drug networking in the Murmansk Region <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2010–2012
	Feasibility of Early Identification and Brief Intervention to prevent harmful and hazardous use of alcohol in the Leningrad region <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2008
	Prevention of Social Exclusion of Children and Youth at Risk in Schools in Nevsky District, St. Petersburg <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2005–2007
	Development of State Social Policy for Kaliningrad Region <ul style="list-style-type: none"> EU Tacis (IBPP) 	2004–2006
	Support to the School Health Education in St. Petersburg <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2004–2006
	Development of Community Oriented Primary Health Care in St. Petersburg <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2004–2006
	Occupational Health and HIV/AIDS Perceptions Study <ul style="list-style-type: none"> International Finance Corporation (IFC) Trust Fund 	2005–2007
	Planning of the Support to Children and Youth at Risk in St. Petersburg <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2004
	Prevention and Control of Communicable Diseases in Northwest Russia <ul style="list-style-type: none"> EU Tacis 	2003–2005
	Social Protection Reform <ul style="list-style-type: none"> EU Tacis 	2003–2005
	Proposal for the Action Plan for Finnish-Russian Neighbouring Area Co-operation in Social Protection and Health (2003–2005) <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2002
	Improving Public Health in North West Russia <ul style="list-style-type: none"> EU Tacis 	2001–2003
	Boost to the Health Reform in Kursk, based on Russian Expertise <ul style="list-style-type: none"> EU Bistro 	2001
	Support to the Foundation of St. Petersburg School of Public Health <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	2000–2003
	Partnership in Education, Health and Social Assistance <ul style="list-style-type: none"> EU Tacis 	2000–2002
	Reform of Health Care Financing <ul style="list-style-type: none"> EU Tacis 	2000–2002
	Preventive Health Care Systems <ul style="list-style-type: none"> EU Tacis 	1998–2001
	Implementation of the Reduction of Infectious Diseases and their consequences in St. Petersburg and North West Russia <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1996–2003
	Evaluation of the Inkeri Project, Housing for the Elderly <ul style="list-style-type: none"> Ministry for Foreign Affairs of Finland 	1994
Serbia	Support to the advancement of human rights and zero tolerance to discrimination in the Republic of Serbia <ul style="list-style-type: none"> EU Twinning 	2015-2016
	Improving Tobacco Control in the Republic of Serbia <ul style="list-style-type: none"> EU Twinning light 	2014
	Support to the Implementation of Capitation Payment in Primary Health Care in Serbia <ul style="list-style-type: none"> EU Phare 	2007–2010

Slovak Republic	Improving and broadening the care for the re-socialization and rehabilitation of persons addicted to psychoactive substances <ul style="list-style-type: none"> • EU Phare Twinning 	2007-2008
Turkey	Training of the specialists of the Ministry of Health in Project Planning, 2007 <ul style="list-style-type: none"> • Funded by Finnpartnership (Finland) 	2007
	Concept Study on EHR (electronic health record) in Turkey <ul style="list-style-type: none"> • Ministry of Health, Turkey 	2006
Ukraine	Development of Integrated Social Services for Exposed Families and Children <ul style="list-style-type: none"> • EU Tacis 	2005–2007
	Economic Regeneration and Social Mitigation for the Donbass region <ul style="list-style-type: none"> • DFID 	2002–2007
	Further Support for the Development and Financing of Social Policy (with focus on pensions and family benefits) <ul style="list-style-type: none"> • EU Tacis 	1999–2000
	Assistance to Reinforce and Improve the Social Protection System <ul style="list-style-type: none"> • EU Tacis 	1996–1998
Several Central and East European Countries	EU Joint Action on HIV and Co-infection Prevention and Harm Reduction (HA-REACT) <ul style="list-style-type: none"> • EU Health Programme 	2015–2018
	Ensuring Family Centred Outcomes, Phase I <ul style="list-style-type: none"> • World Bank 	2000–2001
	Mutual Information System on Social Protection in Central and East European Countries <ul style="list-style-type: none"> • EU Phare Consensus 	1999

LATIN AMERICA

Country	Project name <ul style="list-style-type: none"> • Financed by 	Year
Guatemala	Appraisal of proposals for Health Sector Cooperation in Guatemala <ul style="list-style-type: none"> • Ministry for Foreign Affairs of Finland 	1998
Nicaragua	Identification and planning of the Reproductive Health Project <ul style="list-style-type: none"> • Ministry for Foreign Affairs of Finland 	1995–1996
	Planning of the Rehabilitation Project for People with Disabilities <ul style="list-style-type: none"> • Ministry for Foreign Affairs of Finland 	1994

SPECIAL ASSIGNMENTS

Project name <ul style="list-style-type: none"> • Financed by 	Year
Expert services related to HIV/AIDS, social and labour policies, health and population, vulnerable groups, and cross-cutting human rights and equality activities in Finnish development cooperation for the Ministry for Foreign Affairs of Finland <ul style="list-style-type: none"> • Ministry for Foreign Affairs of Finland 	2015-2017
ECDC Guidance for antenatal screening for HIV/HBV/syphilis/rubella susceptibility in EU/EEA <ul style="list-style-type: none"> • EU, European Centre for Disease Prevention and Control (ECDC) 	2014-2015
Access to Benefits: Reducing Non-Take-Up – Case of Finland <ul style="list-style-type: none"> • Eurofound 	2014
Effectiveness of Antenatal Screening programmes for HIV, syphilis, hepatitis B and rubella <ul style="list-style-type: none"> • EU, European Centre for Disease Prevention and Control (ECDC) 	2012-2014
Expert Services to HIV/AIDS, Social Development, Labour Policy, Health Sector, and Migration Activities and Cross-cutting Objectives in Development for the Ministry for Foreign Affairs of Finland <ul style="list-style-type: none"> • Ministry for Foreign Affairs of Finland 	2012-2014
Support to the Russian Federation for the Development of Integrated Social Services <ul style="list-style-type: none"> • World Bank 	2013
Framework Agreement for the Support to the Concessional Credit Scheme <ul style="list-style-type: none"> • Ministry for Foreign Affairs of Finland 	2011–2013

International Association of National Public Health Institutes (IANPHI Secretariat) <ul style="list-style-type: none"> • Bill and Melinda Gates Foundation through Emory University, USA (2006-2012) • IANPHI Foundation, Finland (2013) 	2006-2013
Preparation of a project document for the Ministry for Foreign Affairs of Finland on Finnish Support to Human Rights of Persons with Disabilities in Africa through the Operationalization of African Union's Disability Architecture (AUDA) and Related Capacity Building <ul style="list-style-type: none"> • Ministry for Foreign Affairs of Finland 	2012
Development of a Guidance Note on a Package of HIV/AIDS Interventions for Women and Girls in Europe and Central Asia <ul style="list-style-type: none"> • UNAIDS 	2011-2012
Expert Services to HIV/AIDS, Social Development and Health Sector Activities in Development for the Ministry for Foreign Affairs of Finland <ul style="list-style-type: none"> • Ministry for Foreign Affairs of Finland 	2008-2011
Framework Agreement for the Support to the Concessional Credit Scheme <ul style="list-style-type: none"> • Ministry for Foreign Affairs of Finland 	2007-2011
Expert Services to Social Development and Health Sector Activities in Development for the Ministry for Foreign Affairs of Finland <ul style="list-style-type: none"> • Ministry for Foreign Affairs of Finland 	2006-2007
Expert Services in Health and Population Sectors and in Social Development for the Ministry for Foreign Affairs of Finland <ul style="list-style-type: none"> • Ministry for Foreign Affairs of Finland 	2003-2005
Special assignment Ministry for Foreign Affairs of Finland International expert for the HandiKOS 2008 <ul style="list-style-type: none"> • Ministry for Foreign Affairs of Finland 	2008
A Study of International Practice and Policy Trends in International Labour Immigration <ul style="list-style-type: none"> • World Bank, Moscow office 	2006
How to manage the One Single National AIDS Authority. A tool. <ul style="list-style-type: none"> • UNAIDS 	2006
The Health and Development Innovative Consortium (HDIC) – a network of ACP Universities to strengthen national HIV/AIDS responses. <ul style="list-style-type: none"> • The European Commission, EDF Framework contract 	2006
Assessment of the Concessional Credit projects of the Ministry for Foreign Affairs of Finland <ul style="list-style-type: none"> • Ministry for Foreign Affairs of Finland 	2004-2006
Capacity Building for an Increased Poverty Reduction Focus in Finland's Relations with Developing Countries <ul style="list-style-type: none"> • Ministry for Foreign Affairs of Finland 	2001-2004
Proactive Evaluation of Finnish Development Cooperation in Disability Issues <ul style="list-style-type: none"> • Ministry for Foreign Affairs of Finland 	2002-2003
Training 100 selected Polish, Lithuanian, Russian and Estonian PHC professionals for project planning focusing especially on CCD, 2002 <ul style="list-style-type: none"> • Ministry of Health of Norway 	2002
A Disability Dimension in the World Bank's Poverty Reduction Strategy Paper Sourcebook <ul style="list-style-type: none"> • World Bank 	2001
Appraisal of the World Bank Institute (WBI) Core Course 2000 on Population, Reproductive Health and Health Sector Reform <ul style="list-style-type: none"> • World Bank 	2000
Development of Web-based Tool to Help WB and Clients Prepare Projects Involving the Disabled <ul style="list-style-type: none"> • World Bank 	2000
Health Reform Pilot Project in Russian Federation: Maternity and Health Care Experts from Tver and Kaluga <ul style="list-style-type: none"> • World Bank 	1999
The Disability Dimension in Development Action. Manual on Inclusive Planning. <ul style="list-style-type: none"> • United Nations 	1997, 2000, 2003
Rural Health Workers Development Project in China: Seminar on Rural Health Care System in Finland <ul style="list-style-type: none"> • World Bank 	1997

Detailed description of consultancy assignments and technical assistance projects by THL from 2000 onwards

AFRICA

EGYPT

Strengthening of Mental Health Services in Egypt, 2010–2014

The overall objective of the project was to improve the quality of life and health of people suffering from severe mental disorders. The purpose of the project was to improve the quality of provision of mental health services. The focus of the project was on the development of rehabilitation services for mental health patients and nursing skills in forensic psychiatry. The project also supported the prevention of substance abuse and development of care for adolescents suffering from substance abuse. An extensive training program was implemented by the project. In Egypt the project partner was the General Mental Health Secretariat. THL was responsible for the project implementation. The project was financed by the Finnish Ministry for Foreign Affairs.

Appraisal of a Medical Equipment Project of the Ministry of Health and Population of Egypt, 2007

The governments of Egypt and Finland have signed a Memorandum of Understanding on Finnish concessional credits to Egypt. Egypt has been Finland's development partner since 1970s. The Egyptian Ministry of Health and Population has developed a project proposal, aiming at equipping 24 hospitals all over Egypt with medical device in order to improve the services in operating theatres, intensive care units, neonatal intensive care units, and emergency units, to be funded through a concessional credit. The Finnish Ministry for Foreign Affairs commissioned a field appraisal of this proposal in June 2007. STAKES carried out the Appraisal Mission with a team of four experts. The assignment was part of the Framework Agreement for the Support to the Finnish Concessional Credit Scheme 2007-2008.

Egypt Health Sector Reform Program, Monitoring and evaluation consultancy services, 2003

The aim of the project was to develop and test a tool for monitoring and evaluation of the Health Sector Reform Program (HSRP) activities and impact on health outcomes for periodic use in evaluating the HSRP, and to develop process and performance indicators to monitor HSRP activities and outputs. Further the project monitored implementation progress and performance of the various implementing agencies. There were three focus areas, namely 1) health care services, 2) HSRP and the progress of its implementation and 3) costing and financing of health care. STAKES was a member of the consortium. The project was financed by the World Bank.

Development of the District and Governorate Level Health Plans in Menofia and Sohag Governorates in the Arab Republic of Egypt, 2001

This six month project formed an integral part of the Health Sector reform Program (HSRP) approved in 1998 with the aim to improve access to essential preventive, promotive and curative health services. The project supported the HSRP by designing health sector master plans for the Governorates of Menofia and Sohag.

The development of governorate and district health plans contributed towards a comprehensive National Health Plan. The situation was reviewed, strengths and weaknesses identified and risks and constraints evaluated in order to develop realistic plans. A knowledge transfer plan was been designed and a

series of training events on health planning organized. STAKES was a member of the consortium. The project was financed by the World Bank.

GHANA

Support to Blood Transfusion Services in Ghana, 2004

Support to Blood Transfusion Services was one of the three components of Ghana Health Services Rehabilitation III Project, jointly financed by the African Development Bank (AfDB) The Nordic Development Fund (NDF), the United Nations Development Programme (UNDP) and the Government of Ghana. STAKES prepared the Terms of Reference for the Blood Transfusion Services component.

The NDF support concentrated in the National Blood Transfusion Service (NBTS) headquarters and Accra Blood Transfusion Centre (BTC) (Korle-Bu) for the southern sector, Ashanti BTC (Kumasi) for the middle sector and Northern BTC (Tamale) for the northern sector of Ghana. These regional centres cover the country together with numerous blood banks in hospitals.

GUINEA

Evaluation of the NGO Indigo Project in Mali Province, 2000

The purpose of the mission was to evaluate the Finnish NGO Indigo Project in Mali Province, Guinea. The project, which has been under way since the late 1980s, has grown from support for a centre for female education to a broadly based development programme benefiting the entire community. The project has been funded by the Ministry for Foreign Affairs of Finland, the European Union and private donations.

LESOTHO

Health Systems Strengthening Technical Assistance, (HSS Project) 2009 – 2013

The Millennium Challenge Account Lesotho (MCA-L) was supporting the Ministry of Health (MOH) on implementing the ongoing National Health Sector Reform. Health Sector Programme was composed of three main activities: Health Infrastructure Development, Health Systems Strengthening (HSS Project) and Health Care Waste Management (HCWM Project). Health Sector Programme was designed to mitigate the negative economic impacts of poor maternal health, HIV/AIDS, tuberculosis, and other diseases by substantially strengthening Lesotho's health care infrastructure and human resources for health capacity. The main tasks of the HSS Project were to develop the human resources capacity; support effective decentralization of health service delivery; strengthen the use of Health Management Information System in the health sector, and strengthen MOH ability to coordinate and oversee health research activities. The MOH, the Christian Health Association of Lesotho (CHAL), the Lesotho Red Cross, the National Health Training Centre (NHTC) were the other health training centres are the key stakeholders in these Project activities.

A variety of training and capacity building activities were envisioned for personnel of MOH, CHAL institutions and NHTC, including management and supervision training for health facility and District Health Management Team staff, change management at the central Ministry level, strengthening of tutor skills at Lesotho's health training institutions, clinical training of nursing professionals and laboratory technicians, and basic IT, Use of Information and Data Management training in all districts. HSS Project supported the development of an integrated HMIS and Electronic Medical Record System. THL was leading the international consortium implementing the HSS project.

Support for the Lesotho Health Sector Reform, 2002 – 2005

STAKES provided technical assistance to the Ministry of Health and Social Welfare (MoHSW) in Lesotho in implementing two main components Monitoring & Evaluation (M&E) and Decentralisation components of the Health System Reform. The decentralisation of the public administration system in

Lesotho started during the project, the health sector acting as a pioneer in the process. The MoHSW has developed, with the assistance of the project, key procedures and mechanisms, which are preconditions to devolution of authority and responsibility to the districts and communities. These include policies, strategies and action plans, essential services package at district and community levels, procedures for revised financial management, human resource management, quality assurance, and others. Implementation started in three districts. District Health management teams were established and their competencies strengthened by a comprehensive learning to Act Programme, which used modern learning methods such as twinning, mentoring, team work and practical assignments. By the end of the assistance, a three-year strategic plan was made to extend the deconcentration to the other districts and to deepen decentralisation for involvement of new local government structures to be instituted.

The project has introduced the control of the HIV/AIDS epidemic as the main substance issue in the decentralisation and it was integrated in all activities. Monitoring and Evaluation component focused on four major result areas: 1) restructuring and strengthening the health and social welfare services data system by improving its accuracy, reliability, relevancy, use and feedback, 2) defining catchment population for health administration areas and creating a database of denominators, 3) developing M&E tools including policies, guidelines, training and software and 4) piloting the new HMIS and M&E in three learning districts. Technical assistance to these components was financed by the European Development Fund (EDF).

LIBYA

Technical assistance assignment for a rapid assessment with recommendations for strengthening of PHC delivery system and services and developing mental health care services in the post-conflict situation in Libya, 2012

The aim of the assignment was to strengthen the reform of the Libyan health system by performing a rapid review and assessment of the current state of the health system, especially primary health care (PHC) and mental health services. The outputs included (i) the preparation of a Concept Paper on PHC, giving an overview and analysis of international PHC concepts, systems and solutions, an overview of the situation in Libya, and recommendations for development actions; (ii) preparation of a Mental Health Policy Framework 2012–2025 in Libya, including a review on internationally accepted priorities and organisational models for mental health services, and proposals for targeted activities for service delivery in Libya; and (iii) supporting the Libyan authorities and experts, as well as WHO country office, in preparing and conducting the first National Health System Consultation Conference in August 2012. THL provided a team of five experts who conducted several field missions to Libya. The assessment and preparation of documents were conducted in close collaboration with Libyan and resident WHO experts.

MOZAMBIQUE

Study to Evaluate the Approaches to Supporting Health Sector Development at Provincial Level in Mozambique 2001 – 2005, 2005

The objective of the study was to assess the impact of external donor support on the health system at provincial level and to assess the strengths and weaknesses of the various forms / approaches of supporting provinces by external resources. The study was also asked to provide alternative scenarios for continuing external support at provincial level and make recommendations on the way forward in the context of health sector SWAP. In parallel with the study of documental information, semi-structured and open-ended interviews with key players in the MISAU, provinces, donor-community, and other stakeholders were carried out. The provincial study covered five provinces (Gabo Delgado, Gaza, Manica, Niassa and Tete). A desk study of the decentralisation and role of provinces in the SWAP in Uganda and Tanzania

was also done for comparative purposes. STAKES was the leading partner of an evaluation mission which was financed by the Ministry for Foreign Affairs of Finland.

Follow-up of the Development of the Sector-Wide Approach in Health in Mozambique, 2000 – 2002

The purpose of the assignment was to provide health sector planning support to the Ministry for Foreign Affairs of Finland, to follow the Sector-Wide Approach process (SWAp) and take part in annual reviews of SWAp sectoral plans. The experts also followed the development of the Manica Province Integrated Health Project and maintenance projects in the country. STAKES provided two experts to the assignment, which was financed by the Ministry for Foreign Affairs of Finland.

NAMIBIA

Strengthening the School Health Programme in Namibia, 2012 – 2015

The project between the National Institute for Health and Welfare (THL) and the Ministry of Health and Social Services of Namibia (MOHSS) aimed to contribute to the strengthening of comprehensive school health services in Namibia. Project partners collaborated in strengthening the capacity of the personnel at the MoHSS and the Ministry of Education (MOE) to work with the Health Promoting Schools Initiative (HPSI) and to support the local authorities in improving their activities in school health. This included increasing the knowledge and skills on school health care and the comprehensive HPSI; project management; and on gathering and using health research results in order to enable evidence-based decision making. The project also developed ways and opportunities to link with others involved in school health care, both domestically and internationally. The project was funded by the Finnish Ministry for Foreign Affairs employing the Institutional Cooperation Instrument (ICI).

Namibian HIV/AIDS Response Capacity Development Project, 2004 – 2008

The overall objective of the project was to improve the health and wellbeing of Namibians by reducing the incidence and mitigating the impact of HIV/AIDS and tuberculosis (TB). The purpose of the project was to strengthen institutional and community capacity to plan, manage and monitor an expanded, co-ordinated, health sector and multi-sectoral response to HIV/AIDS and TB. The project strengthened the strategic and management capacities of the Directorate for Special Programmes in the Ministry of Health and Social Services (MoHSS) and provided technical support to other government agencies and non-state actors at national and regional levels. The project also assisted other stakeholders in mainstreaming HIV/AIDS throughout the public sector. Community representatives and organisations were involved in planning, implementing and monitoring the response. The project supported the MoHSS and other actors in arranging workshops, seminars, formal training and on-the-job training. Networking and establishing communications and information systems was also done.

The project was implemented by the MoHSS Directorate for Special Programmes. THL (former STAKES) was a member in the consortium that provided technical assistance to the project. Funding came from the 9th European Development Fund.

Appraisal of and technical assistance to the preparation of the project Replacement of Medical Equipment in Government Health Facilities in Namibia, 2004 – 2006

The Finnish and Namibian Governments consider major capital investment support to the Namibian Ministry of Health and Social Services (MoHSS) in the form of a concessional credit arrangement, targeted to replace obsolete and irreparable equipment in hospitals and health centres throughout the

country (altogether 40 facilities). In order for this aim to be realised, a feasibility study/project proposal on procurement of medical equipment was developed by the MoHSS. In March-April 2004 the project proposal was appraised by an expert team from STAKES. The appraisal provided an independent review and analysis of the project and assessed the plans with regards to Finnish development aid policy, the feasibility and the viability of the investment and whether the project was eligible for soft financing under OECD terms. The appraisal recommended the inclusion of the project into the Finnish Concessional Loan Scheme. The MoHSS developed the project further and requested additional technical assistance to finalise the technical aspects and procurement procedures needed by the project. STAKES provided this expertise to the MoHSS from December 2004 onwards.

These assignments were part of the framework contract of the Ministry for Foreign Affairs with Ramboll-Finconsult–STAKES consortium for assessment of concessional credit projects.

Evaluation of Support to Namibian Fight against HIV/AIDS among children and adolescents project, 2002

The subject of the evaluation was the project Support to Namibian Fight against HIV/AIDS among children and adolescents, managed by the Family Federation of Finland with a number of Finnish cooperation partners. The project aimed at reducing the risk of HIV infections among 16-year old children and adolescents. The purpose of this evaluation was to assess the present status of the project implementation and whether the project is achieving its objectives as specified in the project proposal. The evaluation also gave clear recommendations of the continuation of the project. The evaluation was financed by the Ministry for Foreign Affairs of Finland.

Health and Social Sector Support Programme, Phase II, 2000 – 2004

The Health and Social Sector Support Programme, phase II (HSSSP II) formed a continuation of the phase I. HSSSP II supported the Ministry of Health and Social Services of Namibia (MoHSS) in strengthening capacities of the MoHSS regional staff to plan, implement, supervise and monitor health & social services in seven of the country's 13 regions. The project also provided support to the Directorates Developmental Social Welfare Services and Policy, Planning & Human Resource Development, facilitates the development of MoHSS Training Network and Medical Equipment & Facilities Management Systems, and supports the Mental Health Programme. As the leading organisation of the consortium STAKES provided both long-term and short-term experts for the programme and ensured good quality project management and professional back-up for the implementation of the activities. HSSSP II was the largest Finnish bilateral health sector programme in general and the largest Finnish programme in Namibia. The programme was financed by the Ministry for Foreign Affairs of Finland and the Government of Namibia.

Health and Social Sector Support Programme, Phase I, 1995 – 2000

The support programme for health and social sector aimed at improving the health status of the Namibian people through improved implementation of primary health care activities, support to improved integration of health and social sector activities, and improved management capacity at central, regional and district level.

A key mandate for the programme was to support the Directorates Policy, Planning & Human Resources Development (Dir PP&HRD), and Development Social Welfare Services (Dir DSWS) of the Ministry of Health and Social Services (MoHSS) in capacity building, policy formulation and decentralisation process, and to facilitate the overall planning process of MoHSS, and integration of health and social services at MoHSS. The Project supported Human Resources Development through the National Training Centre and provided contribution to the management, administration and training capacity

building of the National and Regional Training Centres, and in construction of the National Training Centre. The Project improved management capacity at the district and regional level and promoted intersectoral collaboration. The Project operated in Windhoek and in 5 Regions (out of 13). STAKES provided technical assistance and supporting services for the programme. The programme was financed by the Ministry for Foreign Affairs of Finland and the Government of Namibia.

SOMALIA

Review of the Phase II of the Project *Institutionalizing Health Care Improvement through Temporary Returns of Somali Health Professionals from Finland (MIDA FINNSOM Health)*, and assessment and restructuring of the draft Project Document for Phase III, 2013 and 2014

The International Organization for Migration (IOM) Helsinki Office has implemented the MIDA FINNSOM Health project in Northern Somalia regions of Somaliland and Puntland since 2008. The project aims to strengthen the capacities of local health professionals and institutions through transfer of skills and knowledge acquired abroad by qualified health professionals from the Somali diaspora based in Finland and in other countries. The project started its third and final phase in 2014. The issues on sustainability and long-lasting impacts raised the need to make a review of the phase II of the project and assess the proposed Project Document of phase III and planned exit strategy. THL provided one senior expert to conduct a desk study and interviews with beneficiaries and stakeholders during a field trip to project locations. THL also provided expertise for restructuring the Project Document, in collaboration with IOM Helsinki.

TANZANIA

NGO Quality Performance and Collaboration Improvement through Capacity Building, Planning and Analysis phase, 2001 – 2002

The main objective of the planning and analysis phase was the development and testing of realistic implementation strategy models for capacity building of NGOs in the south, particularly in Tanzania. The planning and analysis phase produced analysed information about the Tanzanian NGOs in three pilot areas as well as information about the umbrella organisations and local training resources. Based on the information, an implementation strategy in a form of a project proposal was produced in close collaboration with the Tanzanian and Finnish stakeholders. The project was implemented in close collaboration with several Finnish and Tanzanian partners. Project was financed by the Ministry for Foreign Affairs of Finland, Department of International Development Cooperation.

ASIA

CHINA

Finnish Concessional Credit Projects in the Health Sector in China, fact finding and review mission, 2006

The Ministry for Foreign Affairs of Finland has granted several interest subsidies for concessional credit projects to the People's Republic of China. The projects have involved transfer of medical technology (mainly equipment) to Chinese secondary and tertiary level hospitals and medical institutions. Considering the ongoing health sector reform in China with serious concerns on the inequalities in provision of health services and regarding that the interest subsidy projects need to comply also with the goals of Finnish Development Policy, the Ministry carried out a fact finding mission to review the situation. The mission assessed whether the interest subsidy instrument is a feasible and useful tool for co-operation between Finland and China in health sector and whether the projects respond to the poverty reduction strategies of China and the health sector development co-operation policy

guidelines of Finland. STAKES carried out the mission and provided the team with three experts.

Appraisal of Guiyang Hospital Equipment Project, 2006

The Guiyang City Municipal Health Bureau in Guizhou province, China, has plans to finance a medical equipment project with concessional loan and has requested the Finnish Government to grant an interest subsidy for this loan. The aim of the proposed project is to equip six hospitals (three general hospitals, one hospital for women and children, one specialised lung hospital and one dental hospital) with different kind of medical equipment. A field appraisal of this project was conducted in August 2006 by a team of three experts from STAKES.

INDONESIA

Appraisal of a concessional credit project "Strengthening of Teaching Hospitals in Indonesia", 2008

Indonesia and Finland have signed a Memorandum of Understanding on Finnish concessional credits to Indonesia. The Indonesian Ministry of Health developed a project proposal aiming to strengthen the services of 11 teaching hospitals by provision of medical equipment to operating theatres, emergency care, intensive care, intensive cardiac care, and neonatal & paediatric intensive care units, and cardiology and radiology departments of these hospitals. The Finnish Ministry for Foreign Affairs commissioned a field appraisal of this proposal in May 2008. STAKES carried out the Appraisal Mission with a team of three experts. The assignment was part of the Framework Agreement for the Support to the Finnish Concessional Credit Scheme 2007-2009.

KYRGYZ REPUBLIC

Social Sphere Capacity Building in Kyrgyz Republic, 2014 – 2016

THL and the Ministry of Labour and Social Development of the Kyrgyz Republic have agreed on collaboration to strengthen the capacity in social sector. The overall objective is to improve the positive impact of the new program of social protection of the Kyrgyz Republic and the related action plan for 2015-2017 on various vulnerable groups such as persons with disabilities, children, families of migrants and men and women facing both new challenges in the society in transition. This will be achieved by means of capacity building including training seminars, study tours, advisory services and information exchange with introduction of international practices in social protection.

Assessment of the need for continuation of Kyrgyzstan-Finland Lung Health Programme, 2006

The STAKES expert team carried out an assessment mission of the need of continuation of Kyrgyzstan-Finland Lung Health Programme (KFLHP) after 2007 when the project was planned to end. The main objective of the mission was to assess the actual progress of KFLHP and to review whether some components still need support in order to ensure the capacity of the Ministry of Health and the local institutions to continue the implementation of the Practical Approach to Lung Health (PAL) within the framework of the health sector reform program (MANAS) in a sustainable manner. Alternative proposals for continuation were prepared for the consideration of the two governments.

Mid-Term Review and Monitoring of Kyrgyzstan-Finland Lung Health Programme, 2004

Ministry for Foreign Affairs of Finland (MFA) asked STAKES to perform a Mid-Term Review to provide an independent and more in-depth review and analysis of the Kyrgyzstan-Finland Lung Health Programme (2003–2007) for decision making purposes and to provide an insight to eventual reorientation needs for the programme approach, sub-projects and related use of technical

assistance. To ensure long term sustainability of developed activities special emphasis was asked to be put on recommendations aimed at strengthening the local institutions. The Kyrgyzstan-Finland Lung Health Program (KFLHP) started in 2003 after a through planning phase and will continue until beginning of 2007. The programme aims to support the health care system to better manage care of respiratory diseases and tuberculosis by improving of preventive measures, diagnostics, and treatment of respiratory diseases at the primary health care level. It operates within the health reform process (MANAS) which second phase is now ongoing. In addition to the above mentioned review STAKES has been asked to follow-up and monitor the progress of the programme based on work plans and progress reports as it is the first bilateral health sector program in Kyrgyzstan funded by Finland.

MONGOLIA

Institutional Technical Assistance Contractor for the Prevention and Control of Major Non-Communicable Diseases and Injuries, 2009 – 2013

Mongolia has rapidly increasing rates of non-communicable diseases and injuries (NCDI), including cardiovascular disease, diabetes, cancers and injury-induced trauma. Mongolia's mortality and morbidity rates from cardiovascular disease and cancers represent the major cause of death and disability. The Project aimed to enhance behaviour change that reduces NCDI and to improve medical treatment and control of NCDI by increased awareness of NCDI risk factors, early detection, and increased access to efficient interventions. The NCDI supported the Government of Mongolia's work to refine and accelerate its NCDI programme. The Project included extensive capacity building of primary health care and public health professionals, interventions targeted to the youth, adults and those at high risk of NCDI, information dissemination and media campaigns, as well as pilot activities in selected locations. THL provided one long-term expert and several key short-term experts to the Project, and hosted study tours to Finland. The leading consultant was EPOS Health Management from Germany. The Project was funded by the Millennium Challenge Corporation from USA.

Strengthening Policy for Social Security Reform, 2002 – 2003

The task was to develop a comprehensive Social Security Sector Master Plan comprising policies and strategies designed to establish an efficient social security sector appropriate to a market-oriented economy in Mongolia. In addition the team of experts developed with the Government of Mongolia and the Ministry of Social Welfare and Labour (MSWL) a comprehensive framework for the medium and long term development of the social security sector and supported mobilisation and co-ordination of both internal and external resources for financing of the social security sector.

The specialist team prepared legislative and policy framework for the social security sector including clarification of the role of MSWL and other stakeholders in the sector. The team supported institutional organisation including reforms to MSWL, its regulatory and implementing agencies and other organisations within its structure or reporting to MSWL. Strategies and mechanisms that will feed into the overall Social Security Sector Master Plan, like social assistance benefit delivery and eligibility, community based social service delivery and community based social worker system were developed. The assignment was financed by ADB.

Mongolia Health Sector Development Programme, 1998 – 2003

The project provided consultancy services for reorientation and restructuring of the health care system. While maintaining universal access to quality health services, the restructuring aimed to shift the emphasis from hospital-based treatment to quality primary health care delivered by general practitioners, to strengthen funding and capabilities within the health sector in a market

environment, to rationalise the hospital sector, and to promote private-sector participation in the delivery of health services.

The program remained the largest initiative in the Mongolian health sector and was progressing in all major components. Several of the project objectives have already been completed and continued operationalisation and extension of Program activities have taken place. STAKES was a member of the consortium. The project was financed by ADB.

PHILIPPINES

Mid-Term Review of the ARIVAC-project, 2001

STAKES conducted the mid-term review for this project, which aims to improve the performance of EPI and the ARI component of the Integrated Management of Childhood Illnesses (launched by UNICEF). The project was a part of an integral infrastructure supporting component of a larger international clinical trial research project *Effectiveness of an 11-valent pneumococcal conjugate vaccine against pneumonia in Philippine children*. The project was financed by the Ministry for Foreign Affairs of Finland.

SRI LANKA

Appraisal of the Sri Lanka Hospital Equipment Project, 2001

The main objective of the appraisal was to provide the Finnish Ministry for Foreign Affairs a review and analysis of the Hospital Equipment Project proposal to enable a decision whether it is eligible for the Premixed Concessional Credit Scheme. The proposal consisted of two components: rehabilitation and upgrading of operating theatres and intensive care units at teaching hospitals and base hospitals. STAKES provided three experts to the mission.

TAJKISTAN

TA for the Ministry of Health and Social Protection, 2015 – 2018

The overall objective is to sustain poverty alleviation and inclusive growth in Tajikistan through the provision of support for the development of national health and social protection systems geared towards equity, efficiency and improved quality, in line with the country's sector strategies. The specific objectives are (i) to support the timely achievement of key sector policy objectives, and (ii) to improve management of life-cycle risks and vulnerabilities through better access to primary health care and social services. The project purpose is to build the capacity of the MoHSP for policy development, health financing reforms, health and social protection sectors' planning, support the monitoring of progress and performance and the resolution of implementation bottlenecks in the framework of the National Health Strategy 2010-2020; to support MoHSP on elaboration of health care and PHC standards and the introduction of mechanisms to ensure their application and supervision; to support the training and the building of training capacity for public health management and PHC specialists; to support the Ministry for the competitive procurement and distribution of pharmaceuticals; to support the Ministry and local authorities to develop a transparent and effective management system to upgrade and enforce standards, methodologies, processes to provide care for vulnerable; to support relevant authorities (central, local) and non-state actors on the outreach of social services; to support training and the building of training capacity for social workers and other social service professionals/organization.

VIETNAM

Appraisal of Viet Tiep Hospital Equipment Project, 2004

The Government of Vietnam planned to finance the Viet Tiep medical equipment project with a Finnish concessional credit. The beneficiary of the loan was the Viet Tiep Polyclinic Hospital in Haiphong City. The Ministry for Foreign Affairs of Finland carried out an appraisal of the project in August

2004. The appraisal provided an independent review and analysis of the project and assessed whether the project is eligible for concessional credit scheme for its financing. STAKES appraisal team conducted an assessment in respect of Finland's Development Policy as well as the feasibility and the viability of the investment, and analysed whether the project was eligible for soft financing under OECD terms.

The assignment was part of the framework contract of the Ministry for Foreign Affairs with Ramboll-Finconsult–STAKES consortium for assessment of concessional credit projects.

Concessional Credit Project Portfolio Development and Management in Health Sector, review mission, 2004

Finland and Vietnam have signed a Memorandum of Understanding regarding the Concessional Credit Scheme between the two countries. The parties have also agreed upon the administrative handling procedures of the projects and the mutually accepted list of the priority projects. Additional technical assistance was requested in order to remove constraints hampering smooth operation of the project cycle. In August 2004 the Ministry for Foreign Affairs of Finland assigned the STAKES–Ramboll-Finconsult expert team to support the project portfolio development and management in health sector. The team assessed the compatibility of the concessional credit projects in health sector with the Vietnamese health sector policies and government strategies in poverty reduction and discussed with relevant donors active in health sector in Vietnam. The issues for discussion were especially - but not limited to - those related with hospital development and medical device selection & procurement. The mission also assessed the present concessional credit project management and provided recommendations regarding selection, preparation of feasibility studies and monitoring the implementation of the pipeline projects.

The assignment was part of the framework contract of the Ministry for Foreign Affairs with Ramboll-Finconsult–STAKES consortium for assessment of concessional credit projects.

Child Health Care Project in Nghê An Province in Vietnam; Re-planning of the second phase, 2002

The project aimed at better health status of the children in Nghê An Province of Vietnam. It focuses on improving the quality and utilisation of child health care services - both preventive and curative - in the province. The project worked through capacity building of the child health care staff, especially in the Nghê An Paediatric Hospital, institution building and improved co-ordination of the health development activities in the province. After the Extended First Planning Phase during 1997-99, the commencement of the second phase of the project delayed and the Ministry for Foreign Affairs of Finland requested STAKES to re-assess the priorities and needs in the province and to revise the existing Project Document for the second phase.

EUROPE

ALBANIA

Support to the Development of Alternative Dispute Resolutions in Albania, 2015 – 2017

The overall objective is to increase the efficiency and self-sustainability of Alternative Dispute Resolution services in Albania, and the project purpose is to support the further development and consolidation of mediation and arbitration services in Albania. The main beneficiaries are the Ministry of Justice of Albania and the National Chamber of Mediation. The project is divided into four components: 1) Consolidation of the legal framework, 2) Strengthening the National Chamber of Mediators, 3) Raising awareness of

mediation and inter-institutional co-operation, and 4) Arbitration. THL is the EU member state partner responsible for overall implementation of the project. The Probation and Mediation Service of the Czech Republic is the junior partner.

BALTIC SEA REGION

Task Force on Communicable Disease Control in the Baltic Sea Region, Primary Health Care Group, 2001 – 2004

Eleven Prime Ministers in the CBSS (Council of Baltic Sea States) established a Task Force in Kolding in 2000 in order to combat communicable diseases in the region. Five programme groups were created, consisting of experts in 1) Tuberculosis, 2) HIV-infection and Sexually transmitted diseases, 3) Antibiotic resistance and hospital infections, 4) Surveillance and vaccinations and 5) Primary Health Care (PHC). Later on Prison Health came one of the priorities and a new group was established. The PHC group was hosted by Finland, the chairman of the group as well as the technical adviser came from STAKES. Development projects assessed and supported by the PHC programme group included capacity building of human resources, system development, special and vulnerable groups and reproductive health. Logical framework approach was used as a basic tool in project planning and management. In addition to health care reform initiatives, PHC group worked to guarantee the success of vertical actions by other programme groups. More than 50 locally in the Baltic Sea Region initiated project applications have been discussed in the group and half of them were in process and funded. Evaluation of actions was performed in a multilevel process.

BARENTS REGION

Promotion of Good Practices in the Work against HIV and Tuberculosis in the Barents Region, 2013-2015

The project included common efforts of the Barents HIV/AIDS Programme and Barents Tuberculosis Programme with the long-term objective to improve control of HIV/AIDS and tuberculosis and their harmful consequences in the Barents region.

The purpose of the project was to promote good practices in work against HIV and tuberculosis in the Barents Region and to adapt them into regional conditions. The expected results were: 1. Networking and exchange of information improved between HIV and TB specialists in the Barents region; 2. Provision of support to strengthened exchange of best practices and experiences with comprehensive and realistic approaches; 3. Provision of support to NGOs working with vulnerable groups of people and 4. Advocacy work done in order to bring the understanding of the complexity of the HIV and TB situation to authorities of the Barents region.

The project contributed to the implementation of the EU Strategy for Baltic Sea Region, especially to the objective "Containing the spread of HIV/AIDS and tuberculosis". The project responded to the Goal 2 of the strategy of Northern Dimension Partnership in Public Health and Social Well-being: "Prevention of HIV/AIDS and associated infections in the Northern Dimension area has improved". The contents of the project were directly connected with the 4th Co-operation Programme on Health and Related Social Issues in the Barents Euro-Arctic Region (2012-2015).

Development of a new collaboration programme for the Barents Euro-Arctic Council's Joint Working Group on Health and Related Social Issues, 2015

The Joint Working Group on Health and Related Social Issues (JWGHS) develops and oversees the cooperation on health and related social issues in

the Barents region under supervision of the Barents Euro-Arctic Council. The JWGHS prepares and adopts a cooperation programme for a period of four years. The JWGHS nominated a small working group to prepare a new programme for the years 2016-2019 and the Finnish Ministry of Social Affairs and Health nominate an expert from THL to the working group to represent the Ministry. The new Framework Programme for Cooperation on Health and Related Social Issues in the Barents Euro-Arctic region was adopted in the JWGHS meeting in Luleå, Sweden in October 2015.

Planning and Coordination of Multinational Programme on HIV/AIDS in the Barents Region, 2004 – 2007, 2008 – 2013

The Barents HIV/AIDS Programme is aiming to reduce the spread of HIV in the Barents Region through a multisectoral and multinational action. Participating countries include Norway, Sweden, Finland and Russian Federation, especially the North Western Oblasts (Murmansk and Archangelsk Regions, the Republics of Karelia and Komi, Nenets Autonomic Region and Northwest representation from St. Petersburg). Components of the programme include legislation and policy questions, human resources development, enhancing of prevention and surveillance activities, accessibility of ARV treatment, human rights of people living with HIV/AIDS and coordination of activities between different sectors. 27 projects have been completed and 12 are being implemented as part of the Barents HIV/AIDS Programme and Northern Dimension Partnership. The programme planning phase was coordinated by STAKES, the predecessor of THL (National Institute for Health and Welfare), and the implementation phase has been carried out within THL since 2009.

BOSNIA–HERZEGOVINA

Project Planning Mission for the Social Sector Development in Bosnia and Herzegovina, 2004

The Project Planning Mission based the proposal on the Medium Term Development Strategy/Poverty Reduction Strategy Paper (PRSP) social protection priorities. The next intervention (2005–2007) would be aimed at concentrating in the promotion of a comprehensive disability policy at all levels of administration in Bosnia and Herzegovina. Implementation guidelines and action plan of the UN Standard Rules for the Equalisation of Opportunities of people with disabilities being the main focus. Stakeholders at different levels and NGOs of and for people with disabilities was planned to be invited to participate in and contribute to the planning of the comprehensive disability policy and the implementation process, including a mixed model of service provision. The mission was financed by the Ministry for Foreign Affairs of Finland.

BULGARIA

Facilitating the Transition from Institutionalized Mental Health Care to a Model of Community Psychiatry, 2005 – 2006

The objective of this EU Phare Twinning project was to improve the quality of mental health care through provision of community based services. The project aimed to ensure Bulgaria to be prepared for applying successfully the *Acquis communautaire* with respect to the co-ordination of health care schemes with the European Union. During the project implementation the current situation was identified and a long-term development plan prepared. On this basis the Master plan, a well-functioning inter-institutional structure and an appropriate tool was developed and assessed. The twinning partners from the Bulgarian side were the Ministry of Health and the National Centre for Public Health Protection. STAKES was responsible for the project implementation as the EU Member State Twinning Partner.

CROATIA

Support to the Gender Equality (CRO GENDER), 2016-2017

The general objective of the project is to develop institutional capacities for coordinated implementation, monitoring, and evaluation of national and international gender equality principles and increase public awareness and trust in capacities of the Republic of Croatia to protect the citizens from gender-based discrimination. It aims at strengthening institutional mechanisms for gender equality and efficiency of judiciary related to gender-based discrimination and establishing a coordinated system of implementation, monitoring and evaluation of related activities with the purpose to secure advancement in eliminating gender-based discrimination at all levels. It raises public awareness on gender equality and human rights protection through public campaign and active involvement of the media; increases empowerment and expertise of members of the national institutional mechanisms with the purpose of establishing gender sensitive public administration; increases the level of activity and visibility of members of the national institutional mechanisms within their institutions, leading to more human and financial resources to establishing gender sensitive public administration; strengthens cooperation of the national institutional mechanisms for gender equality and other relevant stakeholders and increases professional capacities, competences and knowledge of the judiciary in the area of implementation of the gender equality legislation and their efficiency. Ludwig Boltzmann Institute for Human Rights (Vienna) is cooperation partner of THL in this Twinning project.

Rising the knowledge and skills of nurses and midwives and harmonization educational curricula with Directive 2005/36/EC, 2011

The purpose of the project was to assess the education and training of nurses and midwives in Croatia and to support its harmonization with the requirements of the Directive 2005/36/EC. A key aim was to prepare the curricula and basic education materials for bridging courses targeted to nurses and midwives, who have been trained before full harmonization and who want to upgrade their skills to comply with the requirements of the Directive 2005/36/EC. The Croatian beneficiary was the Ministry of Health and Social Welfare, Directorate of Medical Affairs, Department of projects and programs, and the project stakeholders included Agency for Vocational Education and Training, Ministry of Science, Education and Sport and the University of Rijeka.

CZECH REPUBLIC

Strengthening of the Czech Social Security Administration (CSSA) capacity in the field of social security coordination, especially pensions and legislation applicable, 2009

The purpose of the project was to update of the knowledge of the Czech Social Security Administration (CSSA) employees with respect to Regulation 883/2004 and its Implementing regulation. This was done through a series of workshops and seminars, and by updating the existing e-learning training materials which were in use at the CSSA, as well as designing the contents of a new special e-learning module on legislation applicable. Recommendations to Czech institutions and law experts concerning the implementation of Reg. 883/2004 into the national level practice were also provided.

Testing the Preparedness for the Application of EC Social Security Legislation, 2002 – 2003

The objective of the EU Phare Twinning project was to enable the Czech Republic to take obligations of the EU membership by ensuring the preparedness of the Czech administration for implementing the EU social security legislation. The project focused on three most important institutions

involved in co-ordination of social security; Ministry of Labour and Social Affairs, Czech Social Security Administration (CSSA) and Ministry of Health. The project consisted of three components: under the Component A the implementing capacity of the EU social security legislation was tested and verified; under Component B the readiness of the CSSA to respond to the new responsibilities resulting from the EU accession was reviewed and under Component C the role of the EU in health care was clarified. STAKES was responsible for the project implementation as EU Member State Twinning Partner.

FINLAND AND EU

Attractive Finland – promotion of professional mobility in health care 2008 – 2010

The project aimed to promote professional mobility in the European health care and the attractiveness of Finland for the aim of increasing labour immigration to Finland from other EU Member States. The project aimed to improve forecasting in the field of human resources in health care; map health workforce in EU countries, its mobility; map the existing competence vs. required qualifications in selected countries and in Finland; improve the recognition of qualifications of health care professionals from various countries; explore various compensation mechanisms for the countries of origin in compliance with ethical recruitment standards; develop further the existing mechanisms of guidance for potential immigrants in the countries of origin; finally, establish a network of cooperation for recruiting health care professionals to Finland.

The Implementation of the project: National Institute for Health and Welfare, Unit for International Affairs, Partners: City of Helsinki, Helsinki-Uusimaa Hospital Consortium, Funding: European Social Fund 2008-2010

GREECE

Technical support to assess needle and syringe programme services in Greece, 2012 – 2013

The objective of the assignment was to assist the ECDC in supporting the Greek authorities in their response to the HIV outbreak among people who inject drugs in Athens. The assignment assessed and evaluated the provision of current needle and syringe programme (NSP) services in Athens and provided key recommendations for strengthening these services. In addition, a prioritisation of measures and a timetable of implementation of the recommended services as well as achievement indicators was developed. To perform these tasks, THL expert team conducted a mission to Athens, together with ECDC staff. Finally, a short training for Greek stakeholders was organized in Athens. THL provided three experts and project management services for this assignment, which was funded by the European Centre for Disease Prevention and Control (ECDC).

KOSOVO

Fight against Homophobia and Transphobia in Kosovo, 2014 – 2016

The EU Twinning project aims at tackling homophobia and transphobia as one face of discrimination that weakens every society's core values; equality and the protection of human dignity and human rights. On the path to an inclusive society it is crucial to have anti-discrimination legislation amended, policies implemented and the awareness raised among relevant stakeholders. All activities seek to strengthen the professional attitude of relevant stakeholders and authorities in acknowledging that humans are "normally different". The main implementing partners are EU Office in Kosovo, Office on Good Governance at the Prime Minister's Office, Ludwig Boltzmann Institute of Human Rights (Austria) and THL.

Strengthening and Modernising the Forensic Medicine Services in Kosovo, 2014 – 2017

The project strengthens the forensic medicine services at the Department of Forensic Medicine (DFM) under the Ministry of Justice of Kosovo. The work concentrates on developing technical and human capacities and strengthening administrative structures of the DFM. The project assists the Department to become fully operational and apply European and international standards and best practices in its work. The project supports the general law enforcement and transparent juridical systems and continues the EU assistance to Kosovo in strengthening the institutional capacity in the rule of law sector. According to approved laws, DFM is the competent public authority responsible for providing forensic medicine and medical death investigation expertise in Kosovo. THL is implementing this project in consortium with the Department of Forensic Medicine at University of Helsinki. The project is funded through the Instrument for Pre-accession Assistance (IPA), by which the EU supports reforms in the enlargement countries with financial and technical help.

Strengthening Readmission and Sustainable Reintegration in Kosovo, 2013 – 2015

The overall objective of the project was to support the Kosovo authorities in the proper management and implementation of the system for readmission and sustainable reintegration of returnees in Kosovo. The purpose of the project was to facilitate an integrated and comprehensive approach for sustainable readmission and reintegration of returnees in Kosovo through strengthening administrative and institutional capacities of relevant institutions and ensuring the provision of comprehensive socio-economic measures to the beneficiary families.

The project included four components: 1) Increased capacity and efficiency of central and municipal authorities, 2) Enhanced Regulatory and Administrative Framework on Reintegration and Readmission, 3) Effective Kosovo migration management model established, ensuring the availability of data on legal and irregular migration, 4) Capacities within the relevant Kosovo authorities further developed and enhanced to facilitate sustainable reintegration and readmission system.

The main beneficiary of the project was the Ministry for Internal Affairs of Kosovo and other ministries and municipalities providing reintegration services for returnees. THL was the twinning junior partner in a consortium led by the Agency for European Integration and Economic Development (AEI) of Austria. Other partners were Ministry of Interior of Austria, Ministry of Interior of Hungary and Austrian Integration Fund. The project was financed by the European Commission through the EU twinning programme.

Establishment of Kosovo Forensic Psychiatry Institute, 2012 – 2013

The purpose of the project was to improve the treatment of mentally ill law offenders by enabling Kosovo authorities to deliver professional services through the establishment of a proper Forensic Psychiatry Institute. The project supported the efforts of Kosovo authorities to enforce the rule of law by strengthening the judiciary, promoting integrity of institutions, fighting various forms of crime and by aligning with and implementing EU acquis.

The main results were be the rationalization of forensic psychiatry services through the reinforcement of coordination mechanism among institutions and of an effective Kosovo Forensic Psychiatry Institute's management structure and enhancing the capacities of the staff to be in line with EU forensic care standards.

Project Inception Mission: Final Phase of the Finnish Support to Disability Sector in Kosovo, 2005

STAKES team carried out an inception mission to support the local NGO to compile the inception plan and overall implementation plan for 2004-2007 and also the actual budget for 2006 and 2007 of the Final Phase of the Finnish

Support to Disability Sector in Kosovo. The mission was financed by the Ministry for Foreign Affairs of Finland.

Project Preparation Mission: Final Phase of the Finnish Support to Disability Sector in Kosovo, 2004

STAKES team carried out a project preparation mission in order to prepare a project document for the final Phase of the Finnish support to the disability sector for a period of three years in close collaboration with the local stakeholders. The main task of the mission was to plan the final phase in a manner that would lead to sustainability of developments in the disability sector policy environment and service provision as well as the previous results of the Finnish support. The mission was financed by the Ministry for Foreign Affairs of Finland.

Consulting Services for Institutional Strengthening of Department of Social Welfare, 2003 – 2005

The overall aim of the technical assistance of this project was to put in place the means by which the Department of Social Welfare (DSW) can develop policy and strategic plans on a continuous basis, within the resources that it has available for it. The project focused on the institutional strengthening of the Department of Social Welfare (including the Institute of Social Policy) and was built around three major objectives. The three areas of technical assistance could be summarised as follows: 1) Policy development and formulation, 2) Strategic planning and budgeting and 3) Administration and delivery mechanisms. Each of the three objectives concern in fact different stages in the overall cycle of social policy development, implementation, monitoring and evaluation. The technical assistance required was targeting different groups of civil servants within the DSW and the administration at central level and in the municipalities. STAKES was leading partner of the implementation consortium. The project was financed by The World Bank (IDA).

Evaluation of the Finnish Support to the Disability Sector in Kosovo 2003 – 2004

The evaluation team assessed the contribution of the Finnish support to the policy and strategy development and service provision for the disability sector in the context of human-rights-based approach and building bridges across the ethnic and cultural minorities. The evaluation provided also recommendations for the phasing out strategy. The mission was financed by the Ministry for Foreign Affairs of Finland.

Planning of the Continued Support to Nurse Training in Kosovo, 2003 – 2004

There is no system of post-basic or continuing nursing education in Kosovo and there were an urgent need for upgrading education of nurses in the workforce exists. STAKES conducted the project planning for a four year Nurse Training project. The purpose of the project was to improve the competence (knowledge, skills, and practices) of nurses working within the secondary and tertiary health sector. Special emphasis was put on institutional and capacity building in order to support the development of a continuing education training system in Kosovo. As a part of the planning phase STAKES provided Nursing and Human Resource Development Expert to the Nursing Unit of the Ministry of Health in Kosovo for one year. The role of the expert was to provide support the Nursing Unit of the Ministry of Health in developing basic and continuing nursing education programs that contributes to the profession's development, identity and status, and to provide support in fostering the nursing profession through nursing management development, professional representation and regulation system. The project planning phase was financed by the Ministry for Foreign Affairs of Finland.

HUNGARY

Health and Safety at Work, 2001 – 2002

This EU Phare Twinning project's main objectives were (a) to develop a plan for occupational health and safety at work information system, so that the information system will enable the effective implementation of the EU framework directive regulations and provide comparable, related statistical data; (b) to enhance the co-ordination between the National Labour Inspectorate, the National Public Health and Medical Officer Service and the National Mining Office, and (c) to ensure the easy access for employers, employees and self-employees to the health and safety related legislation, professional information and briefing materials.

The twinning partners in this project were the Ministry of Social and Family Affairs (Hungary) for the candidate country, STAKES representing the lead member state (Finland) and the Federal Institute for Occupational Safety and Health, BauA (Germany) representing the partner member state. STAKES was responsible for the overall coordination and implementation of the twinning covenant.

LATVIA

Latvia Twinning Project on Co-ordination of Social Security Schemes 2004 – 2005

The main objective of the twinning project was to ensure that Latvia will be able to apply the social security schemes within the European Union. The main objectives of the project were:

1) Improved administrative capacity for social security co-ordination, 2) System requirements for IT solutions for the application of Regulations (EEC) No 1407/71 and No 574/72, 3) Communication strategy for information to the public on social security rights when moving within the European Union improved. The project had three components, each consisting of a number of different sub-components and activities: 1) Improvement of the administrative capacity for social security co-ordination, 2) Development of system requirements for IT support for application of Regulations (EEC) No 1408/71 and 574/72, 3) Development of a communication strategy for information to the public on social security rights when moving within the European Union. This project was a commitment between Latvia and Sweden in co-operation with Finland (STAKES).

Implementation of the Reform of Social Services in Latvia, 2000 – 2003

The purpose of this bilateral project was to support the city of Jelgava and the Ministry of Welfare in Latvia in developing and testing a model of an integrated social and health care service system at local level. Specifically, the project underpinned the development of community-based services in response to clients' needs. Priority was given to services for people with disabilities but the whole service structure was under scrutiny. The beneficiary was the city of Jelgava, but the surrounding region profited from the achievements of the project in that city.

Health Reform in Latvia: Elaboration of Guidelines for Primary Health Care, 1999 – 2000

STAKES gave technical assistance by providing consultancy in the creation and formulation of guidelines for primary health care as a key element in the overall reform of the sector in Latvia and efforts to improve the quality of PHC. The consultants drew on experience acquired elsewhere in the world and applied international standards. STAKES gave support in setting up workshops and organising study tours for local experts.

Implementation of the Quality Improvement of Health Care in Latvia: Pilot Project on Cardiovascular Diseases (CVD), 1996 – 2001

In accordance with the general strategy for health care reform in Latvia, the project aimed to prevent CVDs by reducing risk factors, encouraging better

health behaviour, and improving the quality of the diagnostics, treatment and care of CVD patients and the standard of CVD-related medical practices. With financing from the Ministry for Foreign Affairs of Finland, Department of External Economic Relations, STAKES coordinated the planning and implementation of a pilot project together with the Ministry of Welfare in Latvia.

LITHUANIA

Fiscal Policy Formation and Public Finance Sustainability in the Light of Ageing Population, 2006

STAKES provided comprehensive project management services to the Ministry of Social Affairs and Health of Finland during the Twinning Light project. The services included contract administration, financial management, organization of a study tour to Finland for a group of Lithuanian experts, and preparation of financial reports of the project.

THE FORMER YUGOSLAV REPUBLIC OF MACEDONIA

Further strengthening the capacities for effective implementation of the acquis in the field of air quality, 2015 – 2017

The overall objective of this EU Twinning project is to improve air quality by supporting the implementation of the air quality related legislation in Macedonia. The project purpose is to strengthen the administrative capacities in the area of air quality management and health impact of air pollution by implementing the appropriate EU acquis. The project comprises four components, THL being in charge of the component related to strengthening capacities for health impact assessment of air pollution to human health.

THL is a cooperation partner of the Finnish Meteorological Institute (FMI) which is in the lead of the project. The Junior Member State Partner is the Environment Agency of Austria. The direct beneficiaries of the project are the Macedonian Ministry of Environment and Physical Planning (MOEPP) and the central environmental laboratory.

MOLDOVA

Support to the Ministry of Health, 2001 – 2002

European Union supported the government of Moldova in reforming the Health Care. There has been adopted two main laws related to the reorganisation of Primary Health Care services and Compulsory Medical Insurance has been adopted by the Parliament. The objectives of this Tacis project were: 1) to provide policy advice to the Ministry of Health, enabling it to draw up a strategy for restructuring and modernisation, and to design implementation of this strategy in certain key areas, and 2) to support capacity building in the Regional Health System in the context of regional administration. STAKES provided expertise in health care, health insurance and capacity building for the project. STAKES was a member of a consortium.

NORTHERN EUROPE

The Northern Dimension Partnership in Public Health and Social Well-being (NDPHS), Expert Group (EG) on HIV, TB and Associated Infections, 2015-2016

A new NDPHS Strategy 2020 was launched in 2015. The strategy contains six objectives that address the core challenges to the improvement of human health and social well-being in the Northern Dimension area. One of the six political priorities is reflected in its first objective “Reduced impact of HIV, TB and associated infections among key populations at risk, including prisoners, through strengthened prevention and access to treatment”. The Expert Group on HIV, TB and Associated Infections shall facilitate and implement this objective by facilitating the implementation of activities defined within this Objective in the Action Plan accompanying the NDPHS Strategy 2020. The EG strives to: (i) Increase awareness and knowledge among relevant decision makers and other actors in the Northern Dimension area about the complexity of the epidemiological situation of HIV, TB and AI and their consequences; (ii)

Enhance international and multi-sectoral stakeholder cooperation on HIV, TB and AI related issues in the Northern Dimension area, with inclusion of NGOs and broader society representatives; (iii) Improve effectiveness of HIV, TB and AI prevention actions in the Northern Dimension area; (iv) Improve monitoring, disaggregated by groups data collection and reporting of the situation of HIV, TB, AI and evaluation of the effect of interventions among key populations at risk and policy/action response in the Northern Dimension area. The Expert Group is led by Finland and co-led by Poland, and the two International Technical Advisers (ITAs) come from THL. The Chair and ITAs organise and coordinate the work of the EG, as well as maintain continuous dialogue with the NDPHS structures, represent the EG and liaise with other relevant regional and international actors to follow up on on-going collaboration and ensure relevant stakeholder engagement.

Northern Dimension Partnership in Public Health and Social Well-being, Preparation of the new NDPHS Strategy 2020, chairing the Strategy Working Group on behalf of the Ministry of Social Affairs and Health of Finland, 2014 – 2015

The Northern Dimension Partnership on Health and Social Wellbeing (NDPHS) started to prepare its new strategy in early 2014. This work was done through a Strategy Working Group. The Ministry of Social Affairs and Health of Finland nominated an expert from THL to represent Finland in the Working Group, which elected the Finnish representative as the Chair.

The Northern Dimension Partnership on Health and Social Well-being (NDPHS), Expert Group on HIV/AIDS and Associated Infections (EG), 2005 – 2007, 2008 – 2014

One of the priority areas of the Northern Dimension Partnership on Health and Social Wellbeing (NDPHS) is HIV/AIDS and associated infections, i.e. tuberculosis, viral hepatitis and STI. An expert group on HIV/AIDS was established to carry out activities within this field. The group consists of experts from interested partners and participants and other international experts, as appropriate. Priority themes for collaboration are prevention of HIV/TB co-infection, prevention of HIV and associated infections among vulnerable populations, enhancing cross-border activities and integration of social and health care for HIV-infected individuals.

The HIV/AIDS expert group continues the work originated in the framework of Task Force on Communicable Disease Control in the Baltic Sea Region. Finland hosts the group, and the International Technical Adviser (ITA) comes from THL. The group works to give uniformity, support and advice to the projects through site visits and collaboration with relevant external bodies in the programme field. ITA participates in all activities of the group, described in the mandate. The Chair and ITA organise and coordinate the work of the EG.

Preparation of Partnership Programme in Health and Social Wellbeing, 2002 – 2003

Several countries and international organisations in the Northern and Eastern parts of Europe – the Northern Dimension area of the European Union and an area of interest to many other partners – were working to find new ways for co-operation. The emphasis was on the most common health and social problems, which required joint concerted actions by equal partners.

The aim was for long-term sustained promotion of health and social wellbeing, through wide population-based actions and targeted interventions. A Temporary Working Group prepared a proposal on focus, structures and procedures of the Partnership which was approved in a high-level meeting in Norway in October 2003. STAKES was hosting the secretariat of the Temporary Working Group.

Support for the completion of the integrated mental health service system, 2009 – 2010

This EU twinning project aimed to improve the existing institutional and administrative structure through the design and piloting of an integrated mental health care system. Expected results of the project were: the policy and legal framework for the integrated mental health care services system updated, human resources working in the mental health sector in service development and integrated mental health system management trained, and rehabilitation services guideline and toolkits developed.

Strengthening the integrated system of medical, psychological and social care for drug users in Romania, 2008 – 2009

This EU Twinning project aimed to develop the system of the integrated prevention and treatment services for drug users. During the 12 months of the implementation THL as the EU member state twinning partner and the Romanian Ministry of Interior and Administrative Reform and the National Anti-Drug Agency (NAA) as the beneficiary institutions achieved the following: 1) Set up a therapeutic community 2) Designed and implemented a plan for community services to drug users and 3) Strengthened the Addiction Training and Research National Centre in NAA to perform specific research in the field of drug addiction.

Assessment and regulation of the child day care services in Romania, 2007

The main target of the Phare Twinning Light project 'The Assessment and Regulation of Child Day Care Services in Romania' was to develop a draft normative act to regulate all child day care services in Romania. This draft was based on a needs assessment accomplished in collaboration with the Finnish experts and the Romanian counterparts - the National Association for the Protection of Child's Rights (NAPCR), hearing the relevant stakeholders in a number of round table and bilateral meetings. STAKES was responsible for the project implementation as EU Member State Twinning Partner.

Assistance for the monitoring the implementation of the Romanian Joint Inclusion Memorandum by the Ministry of Labour, Social Solidarity and Family, 2006 – 2007

The Phare Twinning Light project aimed at strengthening the capacity of the Ministry of Labour and Social Solidarity stakeholders and social partners involved in inclusion field for implementation and further monitoring the Joint Inclusion Memorandum so as to support Romania in preparing the process of accession to European Union. The STAKES team designed the institutional framework for the implementation and monitoring of the most immediate policy priorities in relation to tackling poverty and social exclusion emphasized by the Joint Inclusion Memorandum signed between the government of Romania and the European Commission. STAKES was responsible for the project implementation as EU Member State Twinning Partner.

Social Services Institution Building in Romania, 2003 – 2005

The general objective of this EU Phare project was to assist the Ministry of Labour and Social Solidarity of Romania to develop the institutional capacity needed to implement a new national social assistance system that would address the real needs of different vulnerable groups and promote economic and social cohesion.

The specific objectives of the project included four different aspects; 1) institution building to support the Ministry to develop effective overall institutional arrangements and procedures for social assistance delivery and the provision of community social services; 2) development of effective training system for the staff of the Ministry and the Local Authority to carry out the new social assistance system; 3) to develop effective information and communication system, 4) development of social services for vulnerable groups. STAKES was implementing the project as a Consortium partner.

RUSSIAN FEDERATION, the Republic of Karelia

Functional Families - Evidence-Based Welfare Models for Family Work in Finland and Karelia 2013 – 2014

The project aimed to enhance the wellbeing of families with children and combat against social exclusion in Karelia and Finland by means of capacity building among civil servants, and also to support institutional capacity by means of improved indicator data and information management, and culture-sensitive knowledge available for civil servants and professionals working with child and family issues. The project tested, adapted and further disseminated the Functional Children and Families Scheme, which is a new social work approach.

HIV Prevention among Reproductive-Aged Women in Karelia, 2010 – 2012

The HIV situation remains to be aggravating in Republic of Karelia. The epidemic increasingly covers women of reproductive age, which, in its turn, leads to more risks of mother-to-child transmission of HIV-infection and broader heterosexual transmission of HIV. The project's effort were targeted at improving expertise among relevant healthcare professionals working at women's clinics and maternity houses, improving awareness of women about HIV-related risks, improving networking among women's clinics, maternity houses and the Karelian AIDS Centre, and improving the capacity of involved institutions in HIV prevention work. The project enabled to keep the HIV problem high on the regional agenda.

Dissemination of the “Together against substance misuse” -program in the Republic of Karelia and its implementation in the further education of teachers, 2009 – 2010

The object of the project was to elaborate further and to disseminate the “Together against substance misuse” –programme and its materials so that they can be utilized in the whole Republic of Karelia. A complimentary study unit has been created to the curriculum of “Institute for further education for professionals on education of the Republic of Karelia”, which gives readiness as well as the materials to use the program at the schools. A guide on non-smoking school activities has also been produced. The project was funded by the Finnish Government.

Support to Social Work Addressing Families and Children in the Republic of Karelia, 2007 – 2009

The general objective of the project was to improve the well-being of children, young people and families. The purpose of the project was to improve social work addressing families and children in Karelia. Four main results were: 1) development of a mentor system for an interchange of experience between the training of social work at academic level and civil service practicing social work for child protection; 2) enhanced capacity of civil service addressing families and children at local level in rural communities, in particular, increased attention to prevention in family policy and child protection; 3) new methods of developing professional work in child care, and 4) development of an initial set of quality criteria for child protection. The main activities: review of curricula for social work and needs for staff, their harmonization; development of mentoring system; analysis of official document guiding child care and protection from the point of view of prevention and early intervention in child protection in a rural community; foster care and adoption system development. The project was financed by the Ministry for Foreign Affairs of Finland.

Support to the implementation of the Health Promotion Policy in the Republic of Karelia, 2007 – 2009

The overall objective of the project was improved health status of the population of the Republic of Karelia. The purpose of this project was to

develop a mechanism and a model of the prevention and health promotion work for institutional and inter-sectoral cooperation at different levels of administration. The project supported the Ministry of Health and Social Development in the implementation of its health promotion policy. One of the main expected results was the improved capacity of the Regional Medical Prevention Centre to perform coordinating and integrating functions of all prevention works in the whole Republic.

The project had one pilot region (Town of Segeza). Direct beneficiaries of the project were: professionals of health care, education and social sectors of the pilot regions' administration, teachers of the Medical College and the Petrozavodsk University, personnel of the medical preventive centres. The project organised i.e. training for different target groups on health promotion and disease prevention; supported the Karelian authorities in the development of the model for inter-sectoral cooperation and prepared information materials for special target groups and the whole population and also carried out small surveys in the pilot regions. The project was financed by the Ministry for Foreign Affairs of Finland.

Prevention of HIV infection in the Republic of Karelia, 2007 – 2009

The overall objective of the project was to stabilise the HIV/AIDS situation in the Republic of Karelia and the purpose was to increase professional capacity of specialists from Karelian healthcare and educational institutions in prevention of HIV. The Karelian specialists from the AIDS centre visited Finland to get acquainted with preventive work in area of HIV infection among different population groups in Finland. Based on the analysis of the Finnish experiences a training programme was developed for the Karelian purposes. Expected results of the project were: 1. Partnerships between project participants created and infrastructure updated; 2. Professional level of healthcare and education specialists in HIV prevention developed; 3. Knowledge level in working and studying youth aged 17-29 improved and 4. Knowledge level among inmates improved. The project was financed by the Ministry for Foreign Affairs of Finland.

Together against tobacco and alcohol – a community program to prevent alcohol consumption and smoking among youth 2006 – 2008

The "Together against substance misuse" was a school and community based programme created during the project, which aimed to prevent smoking and alcohol abuse among youth. It comprised of activities targeted directly at young people, such as classroom intervention of ten lessons focusing on social skills, and activities aiming at making an impact on the school environment and on the community. The programme was tested at the district of Pitkäranta. The follow-up study showed that programme has a positive influence on youth's substance misuse. The project produced a work book for students and a guide for teachers. The project was funded by the Finnish government.

Support to the Resource Centre for Developing Social and Health Services in the Republic of Karelia, 2004 – 2006

The project was part of the reform of social and health administration in the Republic of Karelia and it supported the Russian federal reform of regional and local self-government. The purpose of the project was improvement of the welfare and health status of the people in Karelia. The aim of the project was to support the establishment of a Republican Resource Centre, which would together with other governing bodies provide informational and functional resources of the development of regional services and organisation of training for the decision makers responsible for development of social sector services. The main activities were 1) to support the preparation of the laws and regulations needed for successful operations of the Resource Centre, 2) capacity building for representatives of local governments and key institutions

in social sphere and 3) to develop better information base, monitoring and evaluation systems. The activities were carried out by inter-sectoral working groups. STAKES and Finnish experts supported the development work by acting as consultants, organising seminars and by organising study tours. The project was financed by the Ministry for Foreign Affairs of Finland.

The Promotion of Healthy Life Style and Social Wellbeing of Young People in Karelia, 2004 – 2006

The purpose of the project was to prevent the abuse of drugs, alcohol and tobacco among adolescents, to promote healthy life style of young people and their concern of their own welfare. The special target group of the project was children, young people and families at risk of social exclusion. The main activities of the project were 1) upgrading the information basis by a survey concerning pupils' health awareness and risks of social exclusion (target group incl. parents and teachers) and 2) large-scale (altogether 7 various training sessions) capacity building programme on cross-administrative basis, which was implemented together with the Primary Health Care Project. The tools of the project included: information dissemination for the young and their parents, educative actions, collaboration with schools, professional updating training of the personnel working with youth, further development of cooperation with NGO's working in this field and empowerment of network, supporting the positive development of young people. The working model was preparation of issues at the republican level within inter-sectoral working groups and testing and adaptation of models in the pilot territories and institutions. STAKES and Finnish experts supported the developmental activities through consulting, personnel training and study tours to Finland. The project was financed by the Ministry for Foreign Affairs of Finland.

Health Promotion and Disease Prevention in the Framework of Primary Health Care Development in the Republic of Karelia, 2004 – 2006

The purpose of the project was to develop family medicine within primary health care (PHC) services in rural and urban areas of the Republic of Karelia. The focal points were health promotion, disease prevention and development of general practice system. The project was continuing the earlier PHC development collaboration in rural areas, but activities were expanded to include also development of PHC in urban area starting in 2004 within the Petrozavodsk city. The project also collaborated with the Republican Centre of Medical Preventive Maintenance, Therapeutic Physical Training & Sports Medicine, the Medical College, and the Department of Family Medicine (General Medical Practice) at Petrozavodsk State University.

The project had the following three components: 1) strengthening of the PHC services in the rural areas 2) development of PHC services in the urban areas, focusing in general practice, and 3) development of the skills and methods for health promotion and disease prevention within the framework of PHC services. The project was supporting the implementation of the target programmes of the Republic of Karelia, especially the Healthy Lifestyle Programme for 2002–2006. The partner from the Karelian side was the Ministry of Health. The project was financed by the Ministry for Foreign Affairs of Finland.

The Updating Training of the Personnel in the Rehabilitation Centres for Disabled Children in the Republic of Karelia in Russia, 2002 – 2003

The aim of the project was to organise updating training for the staff of Karelian rehabilitation centres, day care centres and special schools for disabled children. The 30 professional trainees from 15 rehabilitation units took part in the training. Trainers and distant leaning consultants were professionals from Karelia and experts from Finland and Denmark. The training consisted of an introduction course, five one week learning sessions, study tour to Finland and distant learning between sessions. The distant

learning in trainees' own work units consisted development and implementation of individual rehabilitation plans for children and their families, development of working methods and comprehensive networking between relevant actors. The results of the project were disseminated to the whole Karelia. Training material was collected in the form of handbook and used in continuous training.

The project was carried out in co-operation with STAKES and the Ministry of Education and Youth Matters, the Ministry of Health and the Ministry of Labour and Social Development of the Republic of Karelia. The Nordic Council of Ministers and the Ministry of Foreign Affairs of Finland financed the project.

Evaluation of Project on HIV prevention in the Republic of Karelia, 2003

The purpose of the mission was to evaluate the HIV prevention project that was implemented through the WHO Moscow office, and to give recommendations for the eventual continuation of the project. The objective of the project was to reduce new HIV infections in three pilot areas of the Republic of Karelia by reducing the risky behaviour of injecting drug users, sex workers and their clients and generally of people having casual sex without condom. The means for reduction of infections was to be achieved by strengthening HIV prevention, by enhancing local institutional capacity to confront the spread of HIV infection and by setting up links and network with bilateral agencies and federal bodies and institutions.

Improving Communicable Disease Control in Rural Areas of the Republic of Karelia under Conditions of Shifting Primary Health Care to General Practice, 2002 – 2004

The project aimed at decreased morbidity in communicable diseases by improving the capacity of the family medicine (general practice) system to be active in the control and prevention of infectious diseases. Best practices and models for prevention and control of communicable diseases were developed especially in the Kondopoga district as a pilot area, but also in other selected pilot ambulatories. The project supported health promotion activities, improved the family medicine infrastructure, developed the human resources and the information system, and enhanced the administrative and financial preconditions for services. The management and implementation of this project was integrated into the Finnish-Karelian health and social sector neighbouring area collaboration programme. STAKES provided experts, project management and backstopping services for the project. The project was financed by the Norwegian Ministry of Health as one of the primary health group projects of the Task Force on Communicable Disease Control in the Baltic Sea Region, under Council of the Baltic Sea States.

Development of Social and Health Care in the Republic of Karelia under Changing Conditions, 2001 – 2003

The project was a part of the on-going concept of the socio-economic development in the Republic of Karelia and continued the co-operation started earlier between the Karelian and Finnish authorities. The project integrated medical and social care and aimed to improve the service delivery systems, the administrative and economic preconditions for these systems, the quality of the services, and the capacities of the staff. Focal areas were the development of family medicine and services for the disabled. The key actors were the Ministry of Health, Ministry of Education and Youth, and Ministry of Labour and Social Development of the Republic of Karelia. The project was financed by the Ministry for Foreign Affairs of Finland.

Support in the Implementation of Social and Health Care Reforms in the Republic of Karelia, 1995 – 2000

The project was a joint effort of the Ministry of Social Affairs and Health of Finland and several Finnish institutions. STAKES has been co-ordinating the

collaboration since 1995. The key areas of reform were maternity and child health services and services for people with disabilities. The strategy covered the training of personnel, production of information material, development of policy papers and pilot experiments in two municipalities. The project was financed by the Ministry for Foreign Affairs of Finland.

RUSSIAN FEDERATION

Thematic Programme for Health Promotion and Prevention - Mobilizing Resources for Better Response: Immunodeficiency virus and associated infections (HIV&Co), 2017-2018

According to many epidemiologists, the HIV epidemic in Russia has acquired distinct features of the generalized process. Low testing coverage, late diagnosis, HIV-associated risky behaviors, and inadequate access to effective treatment and care, especially for key populations, are some of the causes for the increasing spread of the disease in the population. The Programme's purpose is to scale up concerted Russian-Nordic efforts in prevention of HIV and associated conditions through 1) enhancing the role of PHC in prevention, diagnosis and counseling for HIV and associated infections, 2) scaling up innovation-based HIV prevention among young people and promote their volunteerism. The NCM's cooperation with Northwest Russia focuses on the seven regions closest to the Nordic and Baltic countries: City of St Petersburg, Arkhangelsk Oblast, Kaliningrad Oblast, Leningrad Oblast, Murmansk Oblast, Pskov Oblast, and Republic of Karelia. THL is the administrator and lead partner of the Programme.

Development of Low Threshold Services in the Leningrad Region, 2010 – 2012

The situation in the Leningrad Region with HIV and increased amount of HIV/tuberculosis co-infections causes immense concerns both with local authorities and internationally. The infection spreads through injecting drug use and unsafe sex, which are the most common transmission routes.

The project aims at establishing two low threshold service centres for drug users, commercial sex workers and bridging populations in the Leningrad Region. It is planned to adjust the model used in Murmansk and Kantalahti to the Leningrad Region. The project includes collaboration between specialists from THL (Finland), Filha (Finland), National Institute for Health Development (Estonia), City of Narva (Estonia), Murmansk Low Threshold Service Centre and health authorities from Leningrad Region.

Strengthening of municipal anti-drug networking in the Murmansk Region, 2010 – 2012

Objective of the project was to decrease psychological and behavioural disorders caused by drug use in Murmansk Region, psychoactive substance abuse of the population in general, HIV incidence by reduction of the infection through injecting drug use (IDU), and psychoactive substance availability in Murmansk Region municipalities.

Expected results of the project were 1) Relevant stakeholders identified and working groups formed, 2) All preconditions required to move focus of substance abuse prevention at the municipal level analysed, 3) Capacity of municipal authorities and specialists in methods of efficient anti-drug management increased, 4) Efficient tools for municipal anti-drug management created and assessed, 5) The "municipal anti-drug management" model implemented in the pilot municipalities and incorporated into the system, 6) A network (Polar Anti-drug Net) for more independent municipal anti-drug management and cooperation among the towns in Murmansk and Barents regions to combat drug trafficking and use established

Support to Independent Living, Social Integration and Employment of Persons with Disabilities in the City of Saint Petersburg, 2008 – 2010

The general objective of the project was to support the independent living, social integration and employment for persons with disabilities in the City of Saint Petersburg. The project purpose supported this objective: it aimed to build capacity in modern approach to rehabilitation, in particular, with a special focus on accessibility in housing, social and physical environment and work life, among professionals working in the field of rehabilitation in Saint Petersburg and raise general awareness of the benefits of rehabilitation and social integration.

The project key results during 2008-2010 aimed at preparing a needs assessment concerning capacity building; analysing of information concerning persons with disabilities and proposals how to improve it for policy-making and rehabilitation; capacity building by seminars, workshops and study tours, in particular related to assistive technologies and services; preparing materials for these events; printing and publishing of capacity building materials within the limits of the budget.

The project supported a parallel project of establishing Functional Home within the premises of the Professional and Rehabilitation Centre in Vasily Island (later: PRC), Saint Petersburg.

Promotion of Health Education in Child Care institutions in St. Petersburg and Leningrad Oblast, 2007 – 2009

The project was based on the experience gained from the Support to the School Health Education project implemented by STAKES in 2004–2006 in St. Petersburg. The number of abandoned and orphan children in St. Petersburg and Leningrad Oblast (region) was increasing. Current health promotion and prevention work was leaving such children at risk, who do not attend school or reside in specialized institutions, without any professional information on how to avoid risk behaviour and improve their own health. The overall objective of the project was to decrease risk behaviour and improve health of children in child care institutions.

The project was aiming to develop and introduce systematic and comprehensive work in health promotion and prevention of risk behaviour of children in child care institutions in St. Petersburg and three pilots in Leningrad Oblast (Boksitogorsk, Pikaljovo and Lodejnoje Polje). The project was training the selected group of staff and selected group of children of target institutions. The aim was to improve the capacity of staff to implement activities of health promotion and prevention of risk behaviour and educating the children in these issues. The project created partnership with Russian organisations and authorities on regional, city and district level. The project was financed by the Ministry for Foreign Affairs of Finland.

Psychological and social support to HIV infected women in Leningrad Oblast, 2007 – 2009

The purpose of this project was to increase the capacity of specialists and the service system to give psychological and social support to HIV positive women in Leningrad oblast to increase the adaptation of HIV positive women and their families into society, to reduce stigma, to reduce mother-to-child transmission of HIV and to reduce the abandonment of children. The project started with the assessment needs of the HIV positive women and based on the assessment, working methods of psychological and social support were developed and tested and specialists trained. The activities were carried out by the Leningrad Oblast AIDS-Centre. The project was financed by the Ministry for Foreign Affairs of Finland.

SIHLWA Northwest Russia Stakeholder Analysis 2008 – 2009

The proposed study supported the expert group within the Northern Dimension Partnership in Public Health and Social Wellbeing on Non-communicable Diseases and Promotion of Health and Socially -rewarding Lifestyles (SIHLWA/ Social Inclusion, Healthy Lifestyles and Work Ability)

providing information on the relevant actors in the field. The study was carried out in partnership with two competent Russian institutions and focused on the neighbouring regions of the Russian Federation.

Thematically the stakeholder analysis mainly covered the two main themes of the SIHLWA: i) alcohol; ii) adolescent health and socially rewarding lifestyles.

The main result was a report including a list of main stakeholders, information about past/ongoing projects (lessons learned) and concrete ideas for future. Interesting results and experiences from past/ongoing projects were also presented in expert group seminars.

Strengthening Intersectoral action to fight drug abuse and drug related harm in Murmansk Region 2008 – 2009

The project aimed to improve capacity of specialists and service system to combat drug abuse and drug-related harm in Murmansk Region. The overall objectives of the project were reduction of drug use and drug-related harm in the region and development of successful partnership models for cooperation between sectors in their anti-drug work.

The purpose of the project was to identify and assess local and international good practices of successful partnership models to combat drug abuse and drug-related harm and give recommendations for the Murmansk Region. The main target group included the organizations in the Russian side which were involved in prevention of drug use and participated in the Intersectoral Anti-drug commission of the Murmansk Regional Government on combating drug use and illegal drug trafficking. The project was financed by the Ministry for Foreign Affairs of Finland.

Development of a quality improvement system in primary care in St. Petersburg, 2007 – 2009

The project aimed to improve accessibility, effectiveness and the quality of primary care (family medicine) in St. Petersburg and North-West Russia. The project created and field-tested a model for a quality management system to operate at a regional level, which based on a combination of indicators, evidence-based guidelines and improved capacity of family physicians and health administrators to promote changes to improve quality of care. The project aimed to develop both regional level and institutional level indicators for improving the quality of care, especially for common diseases e.g. cardiovascular diseases, tuberculosis and HIV/AIDS and other STI's.

The project also supported the development of a system of evidence-based guidelines for the treatment and control of common diseases. A model of quality improvement in a family medicine office will be created and tested. The project aimed to incorporate quality management into the curriculum for residents specialising in family medicine at the Medical Academy for Postgraduate studies in St. Petersburg. Capacity building towards implementing a quality development system in primary care was supported through intensive training of both the staff at pilot health institutions and the regional administrators. Family Medicine Centre at MAPS and Pontonnaja village polyclinic were the project's pilot sites. The first facility works under a federal level institution and the second under the local city administration. The project was financed by the Ministry for Foreign Affairs of Finland.

Feasibility of Early Identification and Brief Intervention to prevent harmful and hazardous use of alcohol in the Leningrad region, 2008

The project aimed to advance the introduction of Early Identification and Brief Intervention (EIBI) to prevent harmful and hazardous alcohol consumption in the Russian primary health care as a cost-effective approach to secondary prevention of alcohol-related problems that can also be extended to primary intervention.

The purpose of the project was to assess the feasibility of an EIBI pilot project in the Leningrad region and St Petersburg and, if deemed feasible, to produce

a well-prepared and realistic three-year pilot project plan. The pilot project in turn would focus on applying EIBI to the circumstances in the Leningrad region and St Petersburg, to assess the benefits of brief intervention in practice and to disseminate the technique to other organisations and regions of the Russian Federation. The feasibility study was financed by the Ministry for Foreign Affairs of Finland.

Development of Low Threshold Services in Murmansk Region, 2005 – 2010

The purpose of the project, implemented under the Barents HIV/AIDS Programme, was to increase capacity of the Murmansk Region to provide and sustain services preventing HIV/AIDS among high-risk groups. Low Threshold Service Centres (LTSCs) were established in Murmansk and Kandalaksha to serve both for IDUs and bridging populations. Services include anonymous express testing on HIV, testing on hepatitis B and C, pregnancy tests, needle exchange, consulting in health and social issues, distribution of condoms and information materials. Training was organised for LTSC personnel in conjunction with other local specialists from the primary health care, social workers and others. The project was financed by the Ministry for Foreign Affairs of Finland.

Prevention of Social Exclusion of Children and Youth at Risk in Schools in Nevsky District, St. Petersburg, 2005 – 2007

The approach of this project was based on the prevention of social exclusion of children and youth at risk still at schools by introducing and developing methods of early intervention by teachers and other school staff, in close cooperation with families. Early intervention should take place always when problems are being detected. At the same time, the service system was developed by promoting multisectoral cooperation between representatives of administration from all levels and relevant sectors as well as enhancing cooperation between authorities and NGOs. Planning phase for this project was also carried out by THL (former STAKES) in 2004. The project was financed by the Ministry for Foreign Affairs of Finland.

Development of State Social Policy for Kaliningrad Region, 2004 – 2006

EU Tacis project addressed social policy-making in Kaliningrad Region by drafting regional legislation for social policy, human resources development, migration policy and family policy. The working methods were study tours, round tables and conferences bringing together Russian and EU experts. Human resources development (HRD) was understood as a cross-administrative activity based on social partnership and strong information basis. Migration policy and the situation of migrants were considered as an important part of HRD. STAKES provided key EU experts focused on employment, income policy, family policy and migration issues. The project was funded by EU Tacis Institution Building Partnership Programme (IBPP), Key Institutions.

Support to the School Health Education in St. Petersburg, 2004 – 2006

The project was based on the work started within the Reduction of Infectious Diseases project implemented in 1996–2003. The need for the project arose from high morbidity of sexually transmitted infections among youth, high incidence of HIV, popularity of using drugs and alcohol, smoking and threat of violence. The overall objective of the project was to improve health of the youth in St. Petersburg, due to better awareness concerning health risks and less risky life styles. The purpose was to improve capacity of school personnel to promote healthy life styles in one district of St. Petersburg. The project was financed by the Ministry for Foreign Affairs of Finland.

Occupational Health and HIV/AIDS Perceptions Study, 2006 – 2007

The project aimed to study and analyse perceptions of HIV/AIDS and occupational health issues in the private sector in the Russian Federation. The study was conducted in Moscow district, St. Petersburg and Petrozavodsk. International Development Collaboration at STAKES was responsible for the part of study which, was conducted in St. Petersburg and Petrozavodsk. The results of the study created a base for possible workplace programmes and communication strategies within occupational health. The data was gathered mainly by interviews which were in-depth, confidential interviews of company directors, mid-level management and employees. The study was financed by International Finance Corporation (IFC) Trust Fund.

Development of Community Oriented Primary Health Care in St. Petersburg, 2004 – 2006

This COPC project continued to support to the St. Petersburg School of Public Health established in 1998 within Medical Academy for Postgraduate Studies. The project aimed to improve capacity of health care professionals to promote public health using community oriented primary care. The project educated physicians and health administrators and implemented model interventions in two city districts of St. Petersburg. The project supported the health care reform in Russia and to switch focus of health care planning and provision from centrally-planned to community-planned and from hospital-based to general-practice based health care. The financial support of the project came from the Ministry for Foreign Affairs of Finland.

Support to children and youth at risk in St. Petersburg, planning phase, 2004

STAKES carried out a planning phase of a new project aiming at supporting children and youth living in difficult conditions in their families in St. Petersburg. The planning phase was financed by the Ministry for Foreign Affairs of Finland.

Prevention and Control of Communicable Diseases in North West Russia, 2003 – 2005

The overall objective of this EU Tacis project was to prevent the spread of major epidemics in the North West Russia. The specific objectives of the project included the design of the inter-sectoral preventive strategies for controlling the epidemics in tuberculosis, HIV/AIDS, sexually transmitted diseases and viral hepatitis based on a well-coordinated and concerted contribution of penitentiary and public health sectors, local authorities and civil society. Special attention was paid in enhancing the knowledge and skills of senior officials, health professionals and non-professionals of penitentiary and public health institutions, local NGOs, prisoners and the general population in the preventive policies of communicable diseases. One of the main activities to prevent the spread of communicable diseases in the penitentiary institutions was to strengthen the laboratory diagnostic capacities of penitentiary health care institutions. STAKES was the leading organization of the consortium.

Social Protection Reform in the Russian Federation, 2003 – 2005

The wider objective of the EU Tacis project was to assist the Russian Government in developing policies and mechanisms for reducing social inequality and poverty and for improving the quality of social assistance provision. The immediate purposes of the project were 1) to improve the regulatory framework with a view to facilitate an improved targeted social assistance provision; improvements concern the division of powers and responsibilities between three levels of government, the mechanisms for distribution of resources and the procedures for means-testing; 2) to harmonise the means testing and verification procedures, information models, tools and practices in order to ensure a better targeting of social assistance benefits 3) to build capacities at the level of local social assistance delivery through training on means testing and verification, to disseminate best

practices and to raise the public awareness. STAKES was a Consortium partner.

Proposal for the Action Plan for Finnish-Russian Neighbouring Area Co-operation in Social Protection and Health (2003 – 2005), 2002

The purpose of this assignment was to provide the Finnish Ministry for Foreign Affairs and the Finnish Ministry of Social Affairs and Health with a proposal for a medium-term action plan for the Finnish neighbouring area cooperation in social protection and health for the years 2003–2005. The proposal specified the fields of priority for Finland's cooperation with neighbouring areas in health and social wellbeing to be: a) prevention of drug abuse among young people b) promotion of young people's health c) prevention and treatment of communicable diseases d) development of family-centred social care and of the administration supporting them and e) strengthening of civil society. The target areas of Finland's cooperation with the neighbouring areas are in the Russian Federation: Murmansk Region, the Republic of Karelia, the City of St. Petersburg, Leningrad Region and in the Baltic States Estonia, Latvia and Lithuania. The proposal was further published by the Finnish Ministry of Social Affairs and Health as the *Action Plan for Co-operation with Areas in North-West Russia and the Baltic States in the Field of Social Protection and Health 2003–2005*.

Improving Public Health in North West Russia, 2001 – 2003

The main objective of this EU Tacis project was to improve health and related social services in Murmansk, Arkhangelsk and Kaliningrad oblasts. The aim of the project was to develop a comprehensive primary and preventive health care concept for the three participating oblasts.

The project included action programs for long term prevention and health promotion and action plans to alleviate the most urgent epidemiological problems. Particular attention was paid to the public health priorities identified by the Federal MoH and the Health Departments in each participating oblasts. The project analysed relevant previous programs and projects in North West Russia and developed regular information exchange program and methodologies for dissemination. One aim was to promote regional networking between Russia and northern borders of European Union. STAKES was a member of a consortium.

Boost to the Health Reform in Kursk – based on Russian Expertise, 2001

The idea of the project was to find new ways to promote starting of health system reform in the oblasts in Russia. Project purpose was to innovate and develop health services in Kursk as an example for other regions, to promote legislation supporting such reforms from the Federation Council and to disseminate the results and advantages of the processes involved throughout the Russian regions under the auspices of the Federation Council. The main result set was that at the end of the project local and regional administrations would have a clearer vision on health reforms and that reform process would be initiated and continued after the project.

Main goals of the project were achieved. Local administrators actively participated in the project and as a result the City Health Administration in Kursk decided to form a multisectoral working party to continue the started process of dissemination the experience of the two Tacis projects in Russia. New ways of promotion of health system reform at oblast level were tested. During the project it was found out that exploiting experiences gained in other regions was the best way of organising reform work for Kursk, where also the local experts are active and have a tradition to work together. The project succeeded also in developing the practical work of the health centres. This Bistro project was financed by the European Union (EU).

Support to the Foundation of St. Petersburg School of Public Health, 2000 – 2003

The purpose of the project was to establish a functioning Public Health School in St. Petersburg within the Medical Academy of Post-Graduate Studies (MAPS), responding to the development needs at international standards and with resources for sustainable functions in the future. The project organised postgraduate training for physicians and medical administrative staff from the North West Russia. The project supported developing of curriculum for the St. Petersburg School of Public Health and trained teachers and researchers for the school. The initiative to establish a Public Health School in St. Petersburg was taken by the Leningrad Oblast Health Committee in 1998. STAKES has implemented this project in collaboration with the East Europe Committee of the Swedish Health Care Community (SEEC) and Ministry of Social Affairs and Health of Norway and Ministry of Social Affairs and Health of Finland.

Partnership in Education, Health and Social Assistance, 2000 – 2002

EU Tacis Project supported the Russian Government in its efforts to improve the provision of education, health and social services to children with special needs and to develop a system of early detection resulting in home treatment of children. The project offered a forum for the authorities and experts from Russia and experts from the EU countries to exchange views of designing policies and organising child welfare and family support services in accordance with international recommendations, examples of good practices and client-based approach. STAKES was the lead organisation of the implementing consortium.

Reform of the Health Care Financing, Russian Federation, 2000 – 2002

The EU Tacis project aimed to increase the efficiency of health services in the Russian Federation. Priority was given to the creation of a strategy framework incorporating new methods of pricing, funding and accounting/fund monitoring to improve efficiency and transparency in the health finance system. STAKES was the lead organisation of the consortium.

Preventive Health Care Systems, 1998 – 2001

This EU Tacis project, accomplished in July 2001, successfully supported the Ministry of Health and other beneficiaries in reforming the Russian health system. Health promotion and disease prevention were introduced to become a part of the overall health policy of the federation, and intersectoral collaboration in disease prevention was encouraged. Extensive training was conducted to address the problems caused by major communicable and non-communicable diseases. Federal, regional and municipal health policy and action programmes focusing on health promotion and disease prevention were developed. The project supported the planning and implementation of pilot preventive health action schemes in Vologda, Tchelyabinsk, Orenburg and Elektrostal. STAKES was a member of a consortium.

Implementation of the Reduction of Infectious Diseases and their Consequences in St. Petersburg and North West Russia, 1996 – 2003

The objectives of the project were to reduce the incidence of infectious diseases, to prevent and reduce complications and premature deaths from such diseases and to lower the costs of treatment and care. The prevention, diagnosis and treatment of infectious diseases were carried out in accordance with the health care reform in Russia. The project was prepared, planned and implemented jointly by the St. Petersburg Pasteur Institute, Russia, and STAKES, in close collaboration with expert organisations in both countries. The project was financed by the Ministry for Foreign Affairs of Finland.

SERBIA

Support to the advancement of human rights and zero tolerance to discrimination in the Republic of Serbia, 2015 – 2016

The general objective of the project is strengthening and implementing the relevant legislative framework in the area of human rights and protection of minorities and its improvement in line with European standards. The project aims at strengthening the existing capacity of relevant national institutions and key stakeholders for the implementation of human rights and improving implementation of antidiscrimination policies at national and local level. The project will result in strengthened framework for protection of human rights and prevention of discrimination of vulnerable groups, it will improve capacities of the Commissioner for Protection of Equality to prevent and fight against discrimination at local level and enhance capacities of human rights defenders and national councils of national minorities (NCNM) for the protection of rights and prevention of discrimination. In this Twinning project THL is a cooperation partner to Ludwig Boltzmann Institute for Human Rights (Vienna).

Support to the Implementation of Capitation Payment in Primary Health Care in Serbia, 2007 – 2010

The purpose of the project was to support the implementation of a Capitation Payment (CP) model for primary health care through the capacity building for CP of its providers, including capacity building in IT management. The project supported the Ministry of Health (MOH), the Health Insurance Fund (HIF) and the local authorities in the municipalities and chosen PHC institutions through capacity building, the reorganization of financial management, and through IT user training. A special focus was directed at the adjusting and improving financing and budgeting, and internal financial management systems (including development and implementation of modern finance and accounting procedures) in accordance with HIF requirements.

The project included three components: 1) support to MOH and HIF on PHC-CP strategy and preparation of implementation; 2) capacity building of the PHC institutions relevant to CP; and 3) development and implementation of IT relevant to CP. STAKES is the leading firm in the consortium, the other partner is Euro Health Group (Denmark). The project was funded by the European Union.

Improving Tobacco Control in the Republic of Serbia, 2014

The overall objective was to improve public health in Serbia reducing the prevalence of tobacco use and exposure to environmental tobacco smoke by strengthening national capacity for tobacco control.

The project purpose was the strengthening of national capacity for tobacco control in order to develop tobacco control monitoring and information system, to harmonize national regulations with legislation of EU and to foster multi-sector cooperation.

The project consisted of three components: Component 1: Assessment and recommendations for improvement of legal framework on tobacco control; Component 2: Strengthening tobacco monitoring and data collection systems; Component 3: Fostering multi-sector cooperation in the field of tobacco control

SLOVAK REPUBLIC

Improving and broadening the care for the re-socialization and rehabilitation of persons addicted to psychoactive substances, 2007 – 2008

The Phare Twinning project aimed at raising the standard of all activities performed by re-socialization facilities for the provision of care for persons addicted to psychoactive substances. The expert team assessed the current situation in the provision of services and produced a manual of the specification of conditions of re-socialization care provided to addicts in the European Union for use in Slovak Republic.

The team also produced a draft of personal and professional standards of re-socialization care. Through the training of trainers the team conducted specialised education training of workers in the field of drug addicts. STAKES

provided experts to the project as the Junior EU Twinning Partner. The Inter-Departmental Mission for the Fight Against Drugs and Drug Addiction (MILDT), of France, was the Member State EU Twinning Partner.

TURKEY

Training of the specialists of the Ministry of Health in Project Planning, 2007

STAKES experts conducted training in Project Cycle Management and Logical Framework for the staff members of the Ministry of Health, Turkey. The training was implemented in two phases in Ankara as a participatory workshop where the participants elaborated their project ideas in two small groups. The training was financed by Finnpartnership.

Concept Study on EHR (electronic health record) in Turkey, 2006

STAKES provided technical assistance and consulting on Healthcare ICT/E-Health, related to National Health Data Dictionary and definition of Minimum Data Sets -project by the Turkish Ministry of Health: General overview of HL 7 standard and HL 7 compatibility with future systems, Information of advantages and disadvantages of implementing HL7, sample message development session.

This development and integration of the information system will support the policy making and analysis role of the Ministry of Health, in addition to synchronization and standardization of information from all other health sub-systems. The effective use of health information technology in all parts of the health care sector will ensure that high quality, consistent and timely information is provided, both to support effective care and treatment as well as to inform management and decision making processes at all levels.

UKRAINE

Development of Integrated Social Services for Exposed Families and Children, 2005 – 2007

The overall objective of this EU Tacis project was to reduce the number of children placed in boarding institutions and social orphanages in Kiev oblast by assisting the local authorities to develop and implement efficient integrated social services to provide effective support for exposed families and children. One of the key objectives was to develop and implement a basic package of social services for children and families. The project also provided assistance to the Ministry for Family and Youth and its State Social Services Centre to elaborate recommendations for the improvement of the existing legislation that should facilitate the implementation of the new forms of social services and social care included into the basic package. Extensive training programmes and public awareness campaign were implemented by the project. STAKES participated in the project as a Consortium Partner.

Economic Regeneration and Social Mitigation in Donbass Ukraine, 2002 – 2007

The Donbass, comprising the oblasts of Donetsk and Lugansk, was the industrial heartland of the former USSR being an area of coal mining, iron and steel production and also the associated industries of heavy engineering and machine building. The collapse of Ukrainian economy has led to a drop in industrial production in these regions. This has led to social and economic decline and levels of personal poverty are high in the Donbass.

The purpose of this project was to establish an enabling environment for social and economic regeneration in Donbass. The goal was to improve the social and economic situation within the super goal of reducing poverty in Donetsk and Lugansk oblasts. The project worked in close collaboration with the oblast administrations. The outputs of the project were a programme of capacity building/institutional development, a policy environment that successfully promotes and enables economic growths, established in both oblasts, sustainable models of comprehensive mitigation and economic regeneration

tested in six pilots, and capable of being replicated throughout the two oblasts and rest of Ukraine. STAKES was a consortium partner.

Further Support for the Development and Financing of Social Policy (with Focus on Pensions and Family Benefits), 1999 – 2000

This EU Tacis project focused on five key areas: building up the social policy-making capacities and roles of the Ministry of Labour and Social Policy and the Ministry of Finance of Ukraine; development of networking at the highest decision-making level; acquisition of legitimacy for social policy reforms; use of analyses, recommendations and experiences in other projects and in other countries; and application of working methods emphasising partnership and strict commitments by both partners. STAKES was the lead organisation of the consortium.

SEVERAL CENTRAL AND EASTERN EUROPEAN COUNTRIES

EU Joint Action on HIV and Co-infection Prevention and Harm Reduction (HA-REACT), 2015 – 2018

The Joint Action on HIV and Co-infection Prevention and Harm Reduction (HA-REACT) addresses existing gaps in the prevention of HIV and other co-infections, especially tuberculosis and viral hepatitis, among people who inject drugs. The aim of the project is to reduce the rate of new HIV infections among drug users in Europe to zero by 2020. The rate of Hepatitis C and tuberculosis should also be minimized at the same time. In addition to preventing infections, access to low-threshold testing is another important objective of HA-REACT. Purpose of the project is to improve capacity to respond to HIV and co-infection risks and provide harm reduction with specific focus on people who inject drugs (PWID) in the EU. According to the European Centre for Disease Prevention and Control (ECDC) and European Monitoring Centre for Drugs and Drug Addiction (EMCDDA) criteria, Latvia, Lithuania and Hungary were chosen as focus countries. The Project is being implemented by 23 partners from 18 EU Member States. Fourteen collaborating partners are contributing additional expertise, among them ECDC and the EMCDDA. The three-year project is coordinated by the Finnish National Institute for Health and Welfare (THL) and supported by the European Union.

Ensuring Family Centred Outcomes, Phase I, 2000 – 2001

Project on ensuring family centred outcomes aimed at designing tools for standard setting and quality assurance in residential childcare institutions. The purpose was to support change agents and assist countries in the realisation of the commitments of the Convention on the Rights of the Child. It was implemented in two phases: Phase I produced a concept paper on the issue and developed field methodology. During Phase II the toolkit will be further developed and tested through field work in lead reforming countries.

It is a sub-component in the World Bank and UNICEF led initiative: “Changing minds, policies and lives. Campaign to promote community services for children deprived of parental care, people with disabilities and the ageing in the Europe and Central Asia region.” This initiative is an award-winning UNICEF/World Bank social protection project to promote the rights of children to grow up in a family environment. It is a bottom-up process supported by networks and technical back-up groups; its aim is to promote systemic change in the region—from reliance on State institutions to strengthened family and community-based services for vulnerable children.

SPECIAL ASSIGNMENTS

MINISTRY FOR FOREIGN AFFAIRS OF FINLAND

Expert services related to HIV/AIDS, social and labour policies, health and population, vulnerable groups, and cross-cutting human rights and equality activities in Finnish development cooperation for the Ministry for Foreign Affairs of Finland, 2015 – 2017

The Unit for Sectoral Policy at the Department for Development Policy of the Ministry for Foreign Affairs of Finland (MFA) employs independent consultants to assist its own in-house sectoral advisors. Typical assignments are preparation of background documentation, appraisal of funding proposals, monitoring the progress of projects, commenting of documents from international organisations, drafting of memos and speech notes for the MFA advisors and staff etc. The expert services are used both in multilateral and bilateral development co-operation, including EU and NGO work.

During 2003–2007 STAKES (from 2009 onwards THL) provided these advisory services through a consultancy contract; from 2006 onwards continuous support has been provided to the Ministry through an agreement based on state organisations participation in the implementation of development co-operation. THL's experts have extensive knowledge on global policy issues, operational project cycle management, public health, health systems development, primary health care, HIV/AIDS issues, reproductive health and population issues, reduction of inequalities, issues dealing with vulnerable groups, social and labour policy development, social assistance, migration, and poverty reduction strategies. International Development Collaboration at STAKES provided these services for the MFA already earlier during 1996–99.

Access to Benefits: Reducing Non-Take-Up – Case of Finland, 2014

THL drafted the country case of Finland in the project assessing the take-up problems of social benefits and what is being done to improve the take-up ratio. The project encompassed ten EU countries. The Finnish case described the take-up of social assistance in Finland in the light of existing research. The project coordinator was Eleftheia (BE) and work was financed by Eurofound, which also published the project report.

Support to the Russian Federation for the Development of Integrated Social Services, 2013

The assignment consisted of preparing a paper describing the Finnish system of social services and their integration as well as contribution to the workshop held with the Russian Ministry of Health and Social Development in Moscow, September 2013. The assignment funded by the World Bank was aimed to contribute to the design of public-private partnership launched in the Russian Federation.

Preparation of a project document for the Ministry for Foreign Affairs of Finland on Finnish Support to Human Rights of Persons with Disabilities in Africa through the Operationalization of African Union's Disability Architecture (AUDA) and Related Capacity Building, 2012

A new Continental Plan of Action (CPoA) on the African Decade for Persons with Disabilities for the extended Decade (2010-2019) has been approved by the third Conference of Ministers in Charge of Social Development of the African Union. The new CPoA forms the programmatic component of the African Union Disability Architecture (AUDA). The African Union Commission (AUC) Department of Social Affairs (DSA) requested Finland to support the operationalization of the AUDA and the Ministry for Foreign Affairs of Finland (MFA) considered this request positively. MFA commissioned THL to prepare a draft project document for this support. THL provided one senior expert to

conduct discussions with the AUC-DSA staff and other stakeholders and to draft the project document for approval of MFA.

Framework Agreement for the Support to the Concessional Credit Scheme, 2011 – 2013

The Ministry for Foreign Affairs of Finland implemented the Concessional Credit Scheme, through which export credits were supported by interest subsidy paid out from the Finnish development co-operation funds. The Ministry conducted an assessment of each project proposal in order to determine eligibility of the project for concessional financing. The procedure consisted of a preliminary assessment and an appraisal of the proposal. In September 2011 the Ministry made framework agreements with three parties for provision of support services to the Concessional Credit Scheme. Niras Finland Oy/THL consortium was one of these parties. THL was responsible for the assessment of proposed health sector projects.

Special assignment Ministry for Foreign Affairs of Finland International expert for the HandiKOS, 2008

Finland has supported the disability sector activities in Kosovo since 2001 implemented by NGO HandiKOS, which is the major and practically the only provider of community based rehabilitation activities. The international expert's task was to support HandiKOS to successfully respond to the new phase in its own development and in new environment. The expert supported the development of the new Middle Term Strategy for HandiKOS and the new organisation of the structure as part of the formulation process of the National Strategy for Disability in Kosovo. She also supported HandiKOS to plan for the next phase of the Finnish support to the disability sector (2009-2011)

Framework Agreement for the Support to the Concessional Credit Scheme, 2007 – 2011

The Ministry for Foreign Affairs of Finland continued to implement the Concessional Credit Scheme, through which export credits were supported by interest subsidy paid out from the Finnish development co-operation funds. The Ministry conducted an assessment of each project proposal in order to determine eligibility of the project for concessional financing. The procedure consisted of a preliminary assessment and an appraisal of the proposal. In some cases, additional technical assistance was needed to finalise the project plan. In early 2007 the Ministry made framework agreements with three parties for provision of support services to the Concessional Credit Scheme. Ramboll Finnconsult–STAKES consortium was one of these parties. STAKES (From 2009 onwards THL) was responsible for the assessment of health sector projects globally.

Assessments of the concessional credit projects of the Ministry for Foreign Affairs of Finland, 2004 – 2006

The Ministry for Foreign Affairs of Finland had a concessional credit scheme for developing countries, through which export credits were supported by interest subsidy paid out from the development co-operation funds of the Ministry. The Ministry conducted an assessment on each proposed project in order to determine eligibility of the projects for concessional financing. The procedure consisted of a preliminary assessment and an appraisal of the project proposal. In some cases, additional technical assistance was needed to finalise the project plan. For the period of 2004–2006 the Ministry outsourced the assessment of projects through a framework contract to Ramboll Finnconsult – STAKES consortium. In this consortium STAKES was responsible for the assessment of health sector projects of which most were dealing with supplying medical and laboratory equipment to hospitals and other health facilities. Under the framework contract, together with the leading firm Ramboll Finnconsult, STAKES also participated in other assignments

related to e.g. general principles and guidelines of concessional credits and the projects financed with the credits.

Capacity Building for an Increased Poverty Reduction Focus in Finland's Relations with Developing Countries, 2001 – 2004

The assignment aimed at strengthening the capacity for an increased poverty reduction and gender mainstreaming focus in Finland's relations with developing countries. The main target group was the staff the Ministry for Foreign Affairs. Through the assignment the capacity of the personnel was increased by identify priorities and critical moments when decisions with a poverty impact are being made; easily accessible and practical web-based tools were produced to monitor the poverty impact of the Finnish bilateral development cooperation and practical tools were identify and skills to utilise and apply the latest analysis, principles and strategies for poverty reduction were improved.

Proactive Evaluation of Finnish Development Cooperation in Disability Issues, 2002 – 2003

The evaluation assessed how the Finnish development cooperation has contributed in the promotion of disability issues in past ten years. Also guidelines and recommendations were prepared that can be utilized in the preparation of the development cooperation disability strategy. The evaluation 'Label us Able' was published in the Ministry for Foreign Affairs evaluation series.

EUROPEAN CENTRE FOR DISEASE PREVENTION AND CONTROL (ECDC) Effectiveness of Antenatal Screening Programmes for HIV, syphilis, hepatitis B and rubella, 2012 – 2015

The scope of this project is to describe the effectiveness of antenatal screening practices for the prevention of MTCT of HIV, syphilis, hepatitis B and rubella in EU/EEA and to identify populations that are vulnerable to vertical transmission and the determinants for this vulnerability. Evidence-based guidance for effective antenatal screening will be developed, addressing the identified challenges and barriers for the elimination of MTCT, in order to support Member States to strengthen the antenatal screening programmes targeted at HIV, syphilis, hepatitis B and rubella.

Key deliverables will be (i) to perform a systematic literature review to summarize the scientific evidence for the effectiveness and cost-effectiveness of antenatal screening programmes for the prevention of vertical transmission of HIV, syphilis, hepatitis B and rubella; (ii) to conduct a survey in EU/EEA Member States to describe the current antenatal screening practices, to define effectiveness of screening policies, to identify determinants for and populations vulnerable to vertical transmission and to understand the current challenges for the elimination of MTCT; (iii) to produce a technical report presenting the results of the antenatal screening survey and the identified challenges for the elimination of MTCT of HIV, syphilis, hepatitis B and rubella in EU/EEA; and (iv) to support ECDC in producing evidence based guidance for antenatal screening practice for the benefit of Member States who wish to strengthen the antenatal screening programmes. A consultation/consensus expert meeting will allow critical appraisal and refinement of the guidance before publication.

BILL AND MELINDA GATES FOUNDATION THROUGH EMORY UNIVERSITY International Association of National Public Health Institutes (IANPHI), 2006 – 2012

IANPHI was founded in 2006 by 39 founding members. In the beginning of 2012 the Association had 79 member institutes in 74 countries from all over the world representing both developing and industrialized countries, as well as countries in transition. IANPHI Secretariat was located at the National Institute for Health and Welfare (THL) in Helsinki, Finland and Sub-Secretariat at the

Emory University in Atlanta, Georgia, USA. Secretariat was responsible for the day-to-day operations of the organization; leading, coordinating and managing IANPHI activities and grant programs.

In collaboration with countries and partners, IANPHI aims to develop stronger and more coordinated public health systems through the enhancement and establishment of National Public Health Institutes (NPHIs). IANPHI helps NPHIs to get the benefits of shared information, expertise, and experience to address public health threats and opportunities. It has a grant program to improve public health systems in low-resource countries by strengthening and creating NPHIs. IANPHI also develops benchmarks and tools that countries, NPHIs, and peer-assistance teams can use when building global public health capacity and infrastructure. More information www.ianphi.org

UNAIDS

Development of a Guidance Note on a Package of HIV/AIDS Interventions for Women and Girls in Europe and Central Asia, 2011 – 2012

UNAIDS has committed to work closely together with women's organizations, experts (UN and development partners) and key governments to advance a comprehensive HIV response to the needs of women and girls in the Eastern Europe and Central Asia Region. In November 2011 UNAIDS commissioned International Affairs Unit of THL to review existing evidence on evaluated HIV interventions for women and girls in the region and to develop – jointly with partners – a Technical Guidance Note on a package of key HIV interventions for women and girls in the specific context of Eastern Europe and Central Asia. The draft package was discussed in a stakeholder meeting in February 2012, finalised for presentation in the side event in the 56th meeting of the Commission of the Status of Women.

How to manage the One Single National AIDS Authority. A tool. 2006

The tool aimed to stimulate members and advisors of National AIDS Commission (NAC) to think basic questions about AIDS leadership. Quite little knowledge was globally available about the leadership role of NACs. For this tool, results of previous studies and country assessments, mostly unpublished, were analysed. The tool identified main concerns and obstacles from a management perspective in developing a One Single National AIDS Authority in countries. Suggestions were made on how to address the problems, informed by management sciences and practices.

THE EUROPEAN COMMISSION, EDF FRAMEWORK CONTRACT

The Health and Development Innovative Consortium (HDIC) – a network of ACP Universities to strengthen national HIV/AIDS responses, 2006

The assignment was to assist in creation of an ACP-wide network of Universities - the "The Health and Development Innovative Consortium (HDIC)" - to strengthen the respective national HIV/AIDS responses. The current weaknesses and strengths of universities in the South to tackle their internal HIV/AIDS epidemic were reviewed. The potential of universities in contributing to the national AIDS strategies and action plans to fight against the pandemic in their societies was found mostly unused. The "Three Ones" framework calls for wider partnership between universities and National AIDS Authorities. A plan was made with universities from different regions to initiate a joint programme to strengthen the ability of Universities to set-up their own internal responses to HIV/AIDS and to intervene as stakeholders and/or providers of expertise in the preparation and follow-up of HIV/AIDS national plans.

THE WORLD BANK

A Study of International Practice and Policy Trends in International Labour Immigration, 2006

On behalf of The World Bank Office in Moscow STAKES implemented a desk study which covered recent trends in labour immigration policy, main factors of selection, approaches to assess labour needs, systems of incentives for attracting labour immigrants, organizational mechanisms of control, registration and monitoring of immigration flows as well mechanisms of integration. The results of the study were reported in a workshop in Moscow and the study is available on the World Bank website. Countries studied were Australia, Canada, USA and Israel.

A Disability Dimension in the World Bank's Poverty Reduction Strategy Paper Sourcebook, 2001

The purpose of this consultancy was to review the World Bank's Poverty Reduction Strategy Paper (PRSP) Sourcebook, with the objective of adding disability-related context where applicable; and to draft technical reference notes on sector specific disability issues. Primary attention in the work was given to information and communications technologies (ICT), transportation, education and health.

Appraisal of the World Bank Institute (WBI) Core Course 2000 on Population, Reproductive Health and Health Sector Reform, 2000

The objective of the appraisal was to provide information and analysis on the quality and relevance of the contents, institutional setting and organisation of the Core Course 2000 to the development cooperation principles of Finland. The report of the appraisal was prepared for the Finnish Ministry for Foreign Affairs. Evaluation was financed by the World Bank.

Disability Sensitive Sector Analysis: Development of Web-based Tool to Help WB and Clients Prepare Projects Involving the Disabled, 2000

This project provided a web-based toolkit for basic human development sector analysis from the disability perspective to World Bank. The toolkit contained frameworks, templates, checklists how to include the disability dimension in sector analysis. The purpose of the tool was to assist in the collection and analysis of sector information, bearing in mind that there are disabled people in every potential target group. The purpose of "disability-sensitive" sector work was to help identify interventions that would facilitate the access, inclusion, and poverty reduction of disabled people.

NORWEGIAN MINISTRY OF HEALTH

Training of 100 selected Polish, Lithuanian, Russian and Estonian PHC professionals in project planning focusing especially on CDC, 2002

Task Force on Communicable Disease Control in Baltic Sea Region (BSTF) chose Logical Framework Approach as the methodology to be used with the projects funded within its framework. Most of the project group members realized their own skills and knowledge on LFA too narrow and low for leading the project activities in their countries STAKES provided the trainers and implemented four participatory training workshops in Poland, Lithuania, Russia and Estonia. The training was financed by the Norwegian Ministry of Health.

UNITED NATIONS

The Disability Dimension in Development Action. Manual on inclusive planning. 1997, 2000, 2003

The manual presented step-by-step advice on how to improve the quality of development policies, programmes and projects by exercising sensitivity to the disability dimension at various phases of the mainstream developing programme or project planning cycle. It included guidance on how to design an inclusive policy framework that will gear development planning towards a 'society for all', where people with disabilities also can exercise their human

rights and responsibilities, and have equal opportunity to achieve wellbeing as full citizens. Further, it presented procedural guidance on how to establish a participatory planning process that would result in development for.

The manual also contained examples of disability-sensitive project documentation, checklists and an overall appraisal tool: the Rapid Handicap Analysis (RHA), which assesses whether a development activity is 'handicapped', that is, discriminating against people with disabilities.

Originally published by STAKES for and on behalf of the United Nations, 1997 and 2000. Revised on-line version

http://www.un.org/esa/socdev/enable/publications/FF-DisabilityDim0103_b1.pdf

The National Institute for Health and Welfare (THL) started operations on 2009, following the merger of the National Public Health Institute (KTL) and the National Research and Development Centre for Welfare and Health (STAKES).